

2024/25

Business Plan & Budget

Our Adelaide. Bold. Aspirational. Innovative.



July to September 2024
Quarter 1 Update

Kurna Acknowledgement




City of Adelaide tampendi, ngadlu Kurna yertangga banbabanbalyarnedi (inbarendi). Kurna meyunna yaitya mattanya Womma Tandanyako. Parnako yailtya, panuko tappa purruna, parnuko yerta ngadlu tampendi. Yellaka Kurna meyunna itto yailtya, tappa purruna, yerta kuma burro martendi, burro warriappendi, burro tangka martulyaiendi. Kumarta yaitya miyurna iyangka yalaka ngadlu tampinhi.

City of Adelaide acknowledges the traditional Country of the Kurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today. And we also extend that respect to other Aboriginal Language Groups and other First Nations.




Legend

Throughout this document, these icons represent:

Status

-  that the project timeline, delivery and budget are on track (based on latest adopted schedule and budget)
-  that the project has risks that are being managed and may exceed estimated time and adopted budget
-  that the project is no longer on track or within adopted budget / delivered outside of schedule and budget

Budget

-  that there is no change from the most recent adopted budget to the proposed budget
-  that there is an increase from the most recent adopted budget to the proposed budget
-  that there is a decrease from the most recent adopted budget to the proposed budget

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CEO Message

Delivering the 2024/25 Business Plan and Budget



The 2024/25 Business Plan and Budget drives delivery on the first year of the City of Adelaide Strategic Plan 2024-2028. This report highlights our progress for Quarter 1 against the objectives of the Business Plan and Budget and the corresponding aspirations of our Strategic Plan.

At the end of Quarter 1, all eight Key Objectives of the 2024/25 Business Plan and Budget were commenced and are on track for delivery by the end of the financial year.

The 2024/25 Capital Program started the year with strong progress being made across both New and Significant Upgrades and Renewals. Eight New and Significant projects reached practical completion, including the Market to Riverbank Link Project, which was completed with the upgrade of Pitt Street. This marks the finalisation of an eight-year partnership with the Government of South Australia to create a link from the Riverbank Precinct through to the iconic Adelaide Central Market.

The Renewal Program has started the year with 19 projects achieving practical completion in the first quarter, including Park 26 Light's Vision footpath renewal, and many projects commencing, including important ICT network and security updates.

At the end of Quarter 1 the Strategic Project program was 42% committed or spent, with a focus on projects that support the delivery of the City of Adelaide Strategic Plan 2024-2028 and other endorsed strategies. The Social Work in Libraries Evaluation Framework project was scoped and will support the delivery of the Homelessness Strategy – Everyone's Business. Two Strategic Projects were finalised in Quarter 1; SA Power Networks Luminaire Upgrade and Social Planning Homelessness and Adelaide Zero Project Resourcing.

The ongoing financial planning and management over Quarter 1 has seen delivery of an operating result generally in line with the budget. The forecast operating surplus of \$9.367m will ensure that we remain in a strong position to support our priority to deliver the 2024/25 Business Plan and Budget within the parameters adopted by Council, the Long-Term Financial Plan, and associated Asset Management Plans.

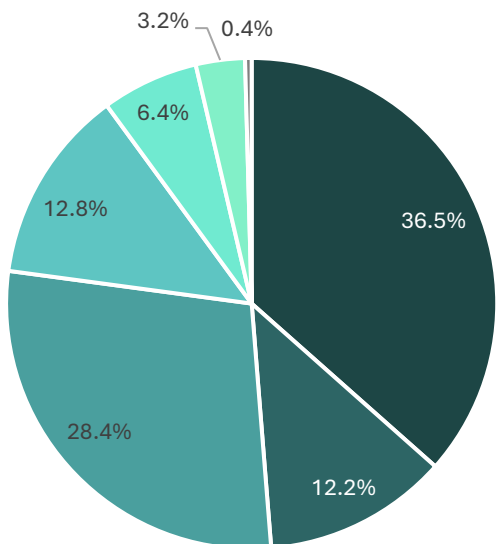
I encourage you to read through and review this progress report to recognise the Quarter 1 achievements towards the delivery of the City of Adelaide's 2024/25 Business Plan and Budget and the priorities of our Strategic Plan 2024-2028.

Michael Sedgman
Chief Executive Officer

Business Plan and Budget Funding Overview

Where our funds come from

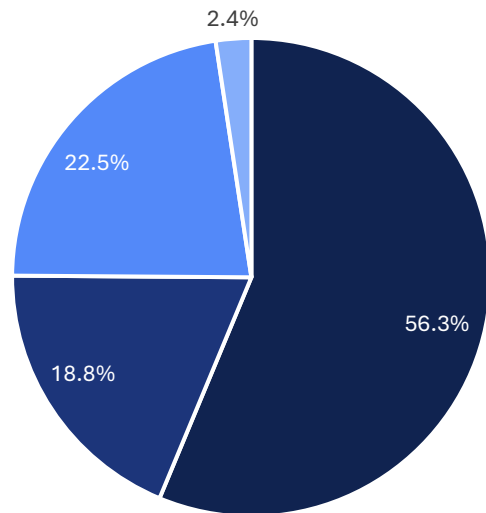
	Budget (\$m)	
Rates - Non Residential	\$ 108.681	36.5%
Rates - Residential	\$ 36.227	12.2%
Fees and charges (Statutory & User Charges)	\$ 84.460	28.4%
Borrowings	\$ 38.118	12.8%
Proceeds from the Sale of Assets	\$ 19.000	6.4%
External Funding	\$ 9.613	3.2%
Other	\$ 1.283	0.4%
TOTAL	\$ 297.382	



- Rates - Non Residential
- Rates - Residential
- Fees and charges (Statutory & User Charges)
- Borrowings
- Proceeds from the Sale of Assets
- External Funding
- Other

How our funds are spent

	Budget (\$m)	
Service Delivery	\$ 167.348	56.3%
New and Upgraded Assets	\$ 56.022	18.8%
Renewal/Replacement of Assets	\$ 66.887	22.5%
Strategic Projects	\$ 7.125	2.4%
TOTAL	\$ 297.382	



- Service Delivery
- New and Upgraded Assets
- Renewal/Replacement of Assets
- Strategic Projects

Spotlight on Strategic Plan Key Projects

Our Community

Vibrant, connected and inclusive

Progress on **Our Community** Annual Priorities:

Implement the Housing Strategy, actively seek partnership opportunities with private, public and community developers to increase supply of affordable housing.

Master planning for the Flinders Street housing project which aspires to deliver 40% affordable housing is well advanced with a base case plan prepared for the purposes of cost planning. Renewal SA has concluded its community consultation for Tapangka (former Franklin St Bus Station site). Outcomes of the consultation are pending. This project seeks to deliver 35% affordable housing.

Launch of ARCHI (Adaptive Reuse City Housing Initiative – Incentive Scheme) and the new ARCHI webpage on 29 July 2024.

The City of Adelaide hosted a Federal Government consultation workshop on the draft National Urban Policy which outlines the Federal Government’s goals and objectives to enable urban areas to be liveable, equitable, productive, sustainable and resilient.

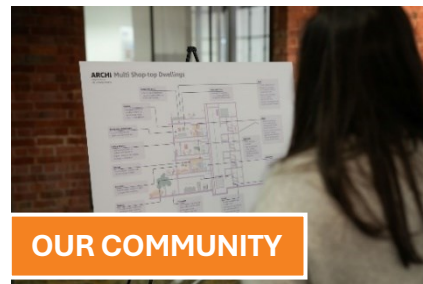
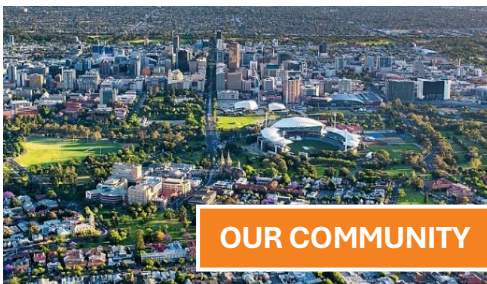
The City of Adelaide’s submission to the consultation on the draft National Urban Policy in July 2024, referenced Council endorsed policies and strategies including advocacy for a national definition of affordability and further reform of the National Construction Code to provide additional paths for retrofitting existing buildings for housing.

Establish a new Stretch Reconciliation Action Plan, a Disability, Access and Inclusion Plan and a Cultural Policy.

The Disability Access and Inclusion Plan 2024-2028 was endorsed by Council in May 2024. Key initiatives to support improved access to rest stops and sensory spaces in the Adelaide Park Lands, businesses, public toilets and Council meetings was approved for investigation in 2024/25.

Council approved the draft Stretch Reconciliation Action Plan 2024-2027 for consultation on 11 June 2024. The City of Adelaide is working to incorporate feedback from Reconciliation Australia before undertaking public consultation.

Council approved the draft City of Adelaide Cultural Policy Discussion Paper on 8 October 2024, for the purpose of public consultation to commence in late October and conclude in late November 2024.



Flinders Street Master Plan Investigations

24/25 Budget \$0.150m **Status** On Track

Master planning investigations for the City of Adelaide’s 218-232 Flinders Street site are progressing. Considerations are being given towards cost planning, feasibility modelling, funding opportunities (particularly for affordable housing) and public benefit to the City of Adelaide.

Adaptive Reuse City Housing Initiative

24/25 Budget \$0.290m **Status** On Track

Launch of ARCHI (Adaptive Reuse City Housing Initiative – Incentive Scheme) on 29 July 2024, with the launch on the new ARCHI webpage occurring on the same day.

Three applications were received in Quarter 1.



City Activation

24/25 Budget \$0.502m **Status** On Track

An Olympic Welcome Home Ceremony was held in Rundle Mall on 15 September 2024 hosted by the Premier and the Lord Mayor. Super Cycle Sunday for World Car Free Day was held on 22 September 2024 in Whitmore Square with approximately 1,500 attendees. Planning and development of activities for Quarter 2 including SWING and Music in the Square is underway.

Reconciliation Action Plan 24-27 Implementation

24/25 Budget \$0.150m **Status** On Track

Adelaide hosted the 50th anniversary of NAIDOC Week with a 50th anniversary NAIDOC commemorative coin minted and released on 4 July 2024. This year the Lord Mayor’s NAIDOC Award was awarded to Uncle Frank Wangutya Wanganeen during the combined Premier, Lord Mayor and SA NAIDOC Awards held on 8 July 2024 with NAIDOC in the Mall being celebrated on 9 July 2024.

Our Environment

Resilient, protected and sustainable

Progress on **Our Environment** Annual Priorities:

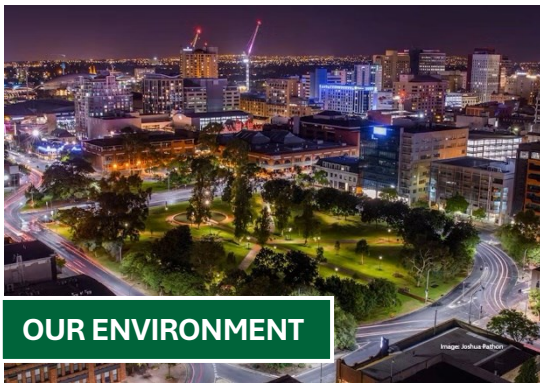
Deliver the Sustainability Incentive Scheme, supporting our partners and community to implement changes to enable a reduction in community carbon emissions.

The City of Adelaide reviewed its incentives for sustainability. In 2024/25 the range of incentives available to business and industry include appliance electrification, energy storage, solar PV, resource recovery, active transport and urban greening.

In the first quarter of 2024/25, 24 incentives were approved with an estimated emissions saving of over 563 tonnes of carbon over the lifespan of the products and services provided. The incentives included nine for active travel, eight for smart and green energy incentives, and seven resource recovery incentives.

Partner with the State Government to undertake a Master Plan for Helen Mayo Park, improving community access.

The State Government and City of Adelaide are working to finalise funding arrangements to enable master planning for Helen Mayo Park to commence.



Light Square / Wauwi – Master Plan (detailed design)

24/25 Budget \$0.250m **Status** On Track

Public consultation on two design options commenced on 4 September 2024.

The Kadaltilla Community Forum held on 24 September 2024 at Light Square / Wauwi, with onsite pop-up community engagement sessions held in September and October.



Victoria Park / Pakapakanthi (Park 16) Master Plan

24/25 Budget \$0.250m **Status** On Track

New signage has been installed in the southern half of Victoria Park / Pakapakanthi, which creates a new interpretive trail that covers environmental, Kaurna and historical values of the park.

National Tree Day and Catholic Education SA community planting events in August 2024 saw over 1,500 native plants and 30 trees planted within Victoria Park / Pakapakanthi.



Public Realm Greening Program

24/25 Budget \$1.700m **Status** At Risk

Investigations are ongoing for greening opportunities within all city streets that have a tree canopy coverage of less than 5%. 30 streets were identified at the end of Quarter 1.



Feasibility Studies – Waste & Recycling Collection

24/25 Budget \$0.100m **Status** On Track

A contractor has been chosen to deliver the studies. City of Adelaide waste data and contracts are currently under review.

Our Economy

Growing, innovative and responsive

Progress on **Our Economy** Annual Priorities:

Deliver an investment attraction program as per the AEDA Business Plan

AEDA is currently working with 41 firms on relocation and investment opportunities with the potential additional employment of 1,618 jobs.



Central Market Arcade Redevelopment

24/25 Budget \$15.918m **Status** On Track

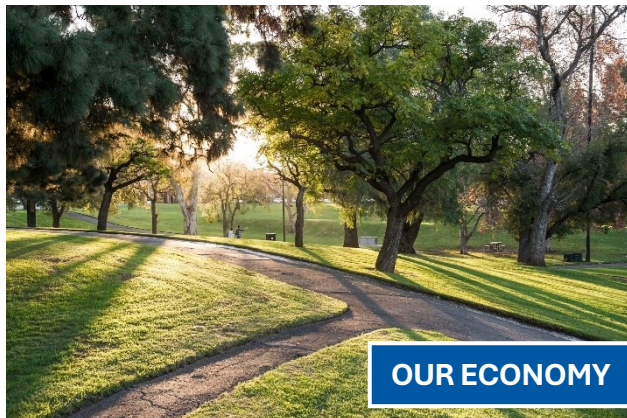
Major progress has continued on-site including the completion of basement excavation and retention works. The project has transitioned from civil works into construction phase, including the establishment of four tower cranes. These developments have facilitated the staged construction of the basement slab, precast panel and suspended slab construction up to ground level on the northern portion of the site.



88 O'Connell Project Delivery

24/25 Budget \$0.080m **Status** On Track

Following the topping out of the residential towers in July 2024, construction works have commenced on the podium fronting O'Connell Street. In September 2024, documentation was finalised to enable the amalgamation of the 27 titles forming the site to facilitate future community titling. This includes the creation of titles for common areas, apartments and commercial lots.



Economic Development Strategy Implementation

24/25 Budget \$0.106m **Status** On Track

The Economic Development Strategy was finalised and endorsed by Council on 3 September 2024. Project work relating to valuing the economic contribution of the Adelaide Park Lands is underway.



Tourism and Business Attraction

24/25 Budget \$0.133m **Status** On Track

Market research is underway to identify new tourism products and experiences that may complement the current offerings in Adelaide.

Our Places

Interesting, purposeful and safe

Progress on **Our Places** Annual Priorities:

Deliver the Adaptive Reuse City Housing Initiative (ARCHI), identifying building stock suitable for adaptive reuse.

The City of Adelaide, with State Government funding support, launched the Adaptive Reuse City Housing Initiative (ARCHI) on 29 July 2024.

ARCHI provides incentives for the retrofit of buildings in the city for housing outcomes.

The eligibility criteria for the Heritage Incentives Scheme, Sustainability Incentives Scheme and Noise Incentive Scheme have been updated for 2024/25 to include funding for adaptive reuse projects.

Commence construction of the Hindley Street Revitalisation project and progress design for Gouger Street, O’Connell Street and Hutt Street Revitalisation projects.

The Hindley Street Project is progressing to detailed design to 70% completion ahead of a pause to review the concept design. Concept design for Gouger Street has concluded and procurement for design consultant services to progress detailed design is underway. The City of Adelaide is working with the developer of 88 O’Connell Street to progress the delivery of public realm upgrades in line with the construction program for the 88 O’Connell development. Following a workshop with Council, the project team are revisiting the concept design to address comments made around on-street parking numbers for Hutt Street. This review is progressing well and a further update will be brought back to Council in the coming months.



Main Street Revitalisation – Hindley Street

24/25 Budget \$9.853m **Status** At risk

Design works are well progressed and discussions are underway with the State Government and third-party utilities regarding opportunities and coordination.

A detailed stakeholder plan is under development for the next stage of design and delivery.



Charles Street – Streetscape Upgrade

24/25 Budget \$5.925m **Status** On Track

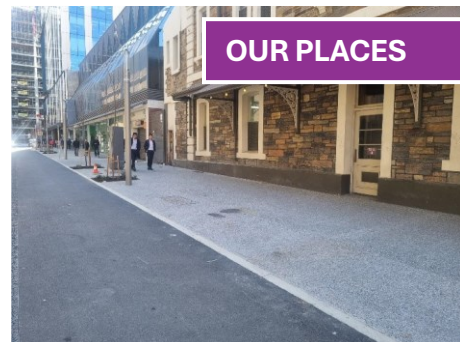
Construction works commenced on 2 September 2024 with Stage 1 (Rundle Mall – Charles Place) completing all slab pours. Stage 2 (Northern end of Charles Street) has commenced with stormwater and underground service works occurring at night to minimise disruptions.



Main Street Revitalisation – O’Connell Street

24/25 Budget \$1.000m **Status** On Track

Tender documentation is being finalised to procure a detailed design consultant. Initial discussions have been held with the 88 O’Connell development to coordinate the delivery of public realm upgrades within their construction program.



Market to Riverbank Link Project

24/25 Budget \$0.435m **Status** On Track

Pitt Street works have been completed, with street lighting installed and 11 trees planted. The upgrade included wider footpaths, space for outdoor dining, flush curbs, two-way access and removeable bollards.

This is the final stage of the Market to Riverbank Link Project a joint project with the Government of South Australia. It provides a continuous linkage between the Adelaide Central Market and the Riverbank Precinct.

Our Corporation

High performing, customer-centric and bold

Progress on **Our Corporation** Annual Priorities:

Deliver the 2024/25 Business Plan & Budget (BP&B) within Council adopted parameters and within the parameters of the Long Term Financial Plan, and associated Asset Management Plans.

Delivery of the 2024/25 BP&B within the adopted parameters is on track.

At the end of Quarter 1 there is a forecast operating position of \$9.367m, with Asset Renewals of \$56.022m and New and Upgraded Assets of \$66.890m



Graduate Program

24/25 Budget \$0.841m **Status** On Track

Planning for 2025 Graduate intake continued, with advertising of positions available for January 2025 intake commencing on 30 September 2024.



ESCOSA Review

24/25 Budget \$0.040m **Status** On Track

All relevant information was provided to the designated authority (ESCOSA) in accordance with the guidelines by 30 September 2024, in line with legislation.



On Street Parking Compliance Technology and Customer Analytics Reform

24/25 Budget \$0.148m **Status** On Track

Scope of analytics continuing to broaden, with insights and outcomes now being realised in environmental health in addition to on-street parking and community safety.



Contact Centre Software Replacement

24/25 Budget \$0.450m **Status** On Track

Procurement for contact centre software replacement has commenced this quarter, with tender award scheduled for Quarter 2.

Our Programs and Projects

Our Organisation

The City of Adelaide will deliver the 2024/25 Business Plan and Budget through our Organisational Structure, including our Portfolios, Offices and Subsidiaries.

City Shaping	<ul style="list-style-type: none">• Director City Shaping• City Culture• Park Lands, Policy and Sustainability• Regulatory Services
City Services	<ul style="list-style-type: none">• Director City Services• City Operations• Infrastructure• Strategic Property and Commercial
Corporate Services	<ul style="list-style-type: none">• Chief Operating Officer• Customer and Marketing• Finance and Procurement• Governance• Information Management• People• Strategy, Insights and Performance
Subsidiaries	<ul style="list-style-type: none">• Adelaide Central Market Authority (ACMA)• Adelaide Economic Development Agency (AEDA)• Kadaltilla / Adelaide Park Lands Authority (Kadaltilla)
Offices	<ul style="list-style-type: none">• Office of the Chief Executive Officer• Office of the Lord Mayor

Operational Summary

	Adopted Budget		Proposed Q1		
	\$'000	Income	Expenditure	Income	Expenditure
City Shaping					
Director City Shaping			(697)		(697)
City Culture	6,108		(19,202)	6,242	(19,578)
Park Lands, Policy and Sustainability	44		(7,724)	81	(7,451)
Regulatory Services	16,712		(10,377)	16,712	(10,377)
Strategic Projects	389		(2,158)	408	(2,328)
City Services					
Director City Services			(699)		(699)
City Operations	2,720		(44,246)	2,720	(44,154)
Infrastructure			(47,368)	0	(47,568)
Strategic Property and Commercial	56,362		(33,224)	56,555	(32,995)
Strategic Projects			(3,313)	0	(3,469)
Corporate Services (including Subsidiaries)					
Chief Operating Officer			(1,014)	0	(1,014)
Customer and Marketing	2		(6,712)	2	(6,712)
Finance and Procurement	138		(4,600)	138	(4,600)
Governance			(4,301)	0	(4,301)
Information Management	31		(13,994)	31	(13,994)
People			(4,658)	0	(4,658)
Strategy, Insights and Performance			(1,617)	0	(1,617)
Corporate Activities*	142,631		3,156	142,731	3,266
Adelaide Central Market Authority	5,343		(6,081)	5,343	(6,081)
Adelaide Economic Development Agency	4,417		(12,576)	4,417	(12,561)
Kadaltilla / Adelaide Park Lands Authority	328		(328)	328	(328)
Strategic Projects			(1,028)	0	(1,328)
Offices					
Office of the CEO			(1,457)	0	(1,457)
Office of the Lord Mayor			(1,640)	0	(1,640)
Total	235,225		(225,858)	235,708	(226,341)
Operating Surplus/(Deficit)			9,367		9,367

* Includes Rates Revenue, Corporation grants (e.g. Financial Assistance Grants), vacancy management target, and capital overhead.

City Shaping Portfolio

The City Shaping Portfolio leverages and celebrates our role as a Capital City Council and delivers the services that lead, shape and enable a creative, dynamic, resilient and diverse city both now and into the future.

Programs:

- City Culture
- Park Lands, Policy and Sustainability
- Regulatory Services

Key Focus areas:

- City activation, initiatives, grants and sponsorship
- Adelaide Park Lands greening, management and improvements
- Developing the City Plan
- Partnerships that support creative and resilient communities
- Kaurna heritage and voice and cultural mapping of the Adelaide Park Lands
- Heritage promotion and protection

Planning & Budget Updates

The State Government has committed to making a \$0.250m contribution to the City of Adelaide's successful Heritage Incentives Scheme which increases funding for conservation of State Heritage Places. This income budget and corresponding expenditure will be reflected at upcoming Quarterly forecasts to align with anticipated planned spend. A further \$0.075m grant is supporting the City of Adelaide to review Historic Area Statements and consider new Historic Areas.

Reductions in the 2024/25 budget for grant funding through Community Impact Grants and Arts and Cultural Grants has led to an assessment of timing for the release of grant funding.

In July 2024, Council approved the reinstatement of Multi-Year Event Licences for Major Events in the Park Lands. The reinstatement of these licences for the first time since 2019, will contribute to the 2024/25 budgeted income of \$0.633m, from Park Lands events.

Annual partnership with Australia Day Council of South Australia Inc for the delivery of Australia Day in the City, is in 2024/25 funded through the City Activation budget (previously funded through City Lifestyle). This reduces the Strategic Project budget line for City Activation from \$0.502m to \$0.320m for delivery of 2024/25 projects aligned with the Strategic Plan aspiration, 'Our Community; with the objective to create fun, lively and interesting experiences'.

Adjustments to planning for the delivery of City Activation has occurred, and there may be further impacts if unplanned activities arise throughout the remainder of the financial year that require a City response or support.

Operating Budget Changes

Allocation of part of the Botanic Water Course grant funding to Kaurna operating budget \$0.024m
Increase in Park Lands Property Rental income due to higher than budgeted rental incomes \$0.035m
Recognition of additional grant funding for food waste – Kerbside performance grant \$0.003m
Grant funding for organic residential trials \$0.034m along with allocation of associated spend \$0.028m

Strategic Project Budget Changes

Funding for continuation of Historic Area Statement project \$0.113m
Grant funding income for community planting activities in Parks 14, 15 & 16 \$0.034m with allocation of expenditure budget \$0.072m

Portfolio Quarterly Highlights

City Culture

A number of new programs and activities were developed and delivered at the Minor Works Building Community Centre and across the South West in Quarter 1 2024/2025 as part of the DHS Community Neighbourhood Development Funding. Two social work placement students from Flinders University were recruited and onboarded in July 2024. The qualitative component of the Community Needs Analysis (a requirement of the DHS Community Neighbourhood Development Funding) was launched in the South West in September 2024.

Park Lands Policy & Sustainability

The City Plan – Adelaide 2036, Economic Development Strategy, and Victoria Park Master Plan were all endorsed by Council in Quarter 1, with the City Plan being awarded an Australian Good Design Gold Accolade for Policy in September 2024.

The Lord Mayor's annual Homelessness Roundtable was held on 19 August 2024. The Roundtable showcased partnerships in action including the City of Adelaide's work to develop a social worker in library program which is a priority of the Council's Homelessness Strategy - Everyone's Business.

The City of Adelaide developed an Integrated Climate Strategy Risk and Reporting Framework for reporting on the Integrated Climate Strategy 2030, which aligns with better practice sustainability reporting practices, including the Australian Sustainability Reporting Standards.

Regulatory Services

Revised By-Laws were endorsed by Council on 27 August 2024, following public consultation. They are now under review by the Legislative Review Committee for approval ahead of the By-Laws taking effect on 1 January 2025.

Review of outdoor dining in Leigh Street and Peel Street was completed with outcomes communicated to stakeholders.

City Shaping Portfolio Budget

	\$'000	FTE	Adopted Budget			FTE	Proposed Q1		
			Inc.	Exp.	Total(N)		Inc.	Exp.	Total(N)
Operating Budget									
Revenue			23,253		23,253		23,443		23,443
Employee Costs	193.4			(24,928)	(24,928)	193.4		(25,062)	(25,062)
Materials				(9,625)	(9,625)			(9,805)	(9,805)
Sponsorships				(2,723)	(2,723)			(2,682)	(2,682)
Depreciation				(2,587)	(2,587)			(2,587)	(2,587)
Finance Costs				(295)	(295)			(295)	(295)
TOTAL		193.4	23,253	(40,158)	(16,905)	193.4	23,443	(40,431)	(16,988)
Program Budget									
Office of the Director		3.0		(697)	(697)	3.0		(697)	(697)
City Culture	68.0		6,108	(19,202)	(13,094)	68.0	6,242	(19,578)	(13,336)
Park Lands, Policy & Sustainability	36.6		44	(7,724)	(7,680)	36.6	81	(7,451)	(7,370)
Regulatory Services	82.0		16,712	(10,377)	6,335	82.0	16,712	(10,377)	6,335
Strategic Projects	3.8		389	(2,158)	(1,769)	3.8	408	(2,328)	(1,920)
TOTAL		193.4	23,253	(40,158)	(16,905)	193.4	23,443	(40,431)	(16,988)

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade	190		(3,162)	237	(7,715)
Renewal					
TOTAL	190		(3,162)	237	(7,715)

City Culture

	\$'000	FTE	Adopted Budget			FTE	Proposed Q1		
			Inc.	Exp.	Total(N)		Inc.	Exp.	Total(N)
Operating Budget									
Revenue			6,108		6,108		6,242		6,242
Employee Costs		68.0		(8,742)	(8,742)	68.0		(9,115)	(9,115)
Materials				(7,070)	(7,070)			(7,073)	(7,073)
Sponsorships				(508)	(508)			(508)	(508)
Depreciation				(2,587)	(2,587)			(2,587)	(2,587)
Finance Costs				(295)	(295)			(295)	(295)
TOTAL		68.0	6,108	(19,202)	(13,094)	68	6,242	(19,578)	(13,336)
Activity View									
Associate Director (office)		2.0		(377)	(377)	2.0		(377)	(377)
Adelaide Town Hall		5.0	3,130	(3,265)	(135)	5.0	3,130	(3,265)	(135)
Aquatic Centre			130	(373)	(243)		130	(373)	(243)
City Experience		15.1	717	(4,020)	(3,303)	15.1	792	(4,095)	(3,303)
City Lifestyle		10.8	1,556	(3,692)	(2,136)	10.8	1,615	(3,692)	(2,077)
Creative Cities		11.6	33	(2,425)	(2,392)	11.6	33	(2,425)	(2,392)
Libraries		23.5	542	(5,050)	(4,508)	23.5	542	(5,351)	(4,809)
TOTAL		68.00	6,108	(19,202)	(13,094)	68.0	6,242	(19,578)	(13,336)

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Operating Activities					
Aboriginal Protocol Grant			(41)		(41)
Adelaide's New Year's Eve	63		(568)	63	(568)
Annual Delivery of Kaurna Initiatives			(26)	24	(26)
ANZAC Day Service - March & Related Activities			(61)		(61)
Arts and Cultural Grants			(262)		(262)
Christmas Festival Action Plan			(529)		(529)
City Activation - West End Precinct			(52)		(52)
City Activation - East End Unleashed			(145)	40	(294)
City Activation - Gouger Street Precinct			(52)		(52)
City Activation - Hutt Street Precinct			(79)		(79)
City Activation - North Adelaide Precinct			(106)		(106)
City Activation - Precinct Support			(118)		(118)
Community Capacity Development			(3)		(3)
Community Impact Grants			(372)		(372)
Live Music Industry and Venues Support			(58)	35	(93)
UNESCO Adelaide City of Music Ltd Partnership			(54)		(54)
Winter Weekends			(207)		(207)
Social and Affordable Housing					(301)
TOTAL		63	(2,733)	162	(3,218)

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Strategic Projects					
City Activation			(502)		(502)
DHS Community Neighbourhood Development Funding	99		(99)	99	(99)
Botanic Creek Rehabilitation					
Social Work in Libraries				25	(25)
TOTAL		99	(601)	124	(626)

City Culture continued.

	Adopted Budget		Proposed Q1		
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade		190	(862)	200	(1,303)
Renewal					
TOTAL		190	(862)	200	(1,303)

Park Lands, Policy & Sustainability

	\$'000	FTE	Adopted Budget			Proposed Q1			
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			44		44		81		81
Employee Costs	36.6			(5,373)	(5,373)	36.6		(5,112)	(5,112)
Materials				(846)	(846)			(879)	(879)
Sponsorships				(1,505)	(1,505)			(1,460)	(1,460)
Depreciation					0				0
Finance Costs					0				0
TOTAL	36.6	44	44	(7,724)	(7,680)	36.6	81	(7,451)	(7,370)
Activity View									
Associate Director (office)		3.0		(485)	(485)	3.0		(485)	(485)
City Planning and Heritage		19.2	44	(4,420)	(4,376)	19.2	44	(4,119)	(4,075)
Low Carbon & Circular Economy		7.0		(1,583)	(1,583)	7.0	37	(1,611)	(1,574)
Park Lands & Sustainability		7.4		(1,236)	(1,236)	7.4		(1,236)	(1,236)
TOTAL	36.6	44	44	(7,724)	(7,680)	36.6	81	(7,451)	(7,370)

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Operating Activities					
Carbon Neutral Adelaide (CCAIF)			(240)		(240)
City of Adelaide Prize			(30)		(30)
Climate Change Action Initiatives (CCAIF)			(444)		(444)
Economic Policy			(42)		(42)
Heritage Incentive Scheme			(1,162)		(1,162)
Heritage Promotion Program			(182)		(182)
History Festival			(32)		(32)
Homelessness - Social and Affordable Housing			(458)		(160)
Homeless and Vulnerable People Project		44	(44)	44	(44)
NAIDOC Week Celebrations			(54)		(54)
Noise Management Program Incentive Scheme			(46)		(46)
Safer City Program			(247)		(247)
TOTAL		44	(2,981)	44	(2,683)

Park Lands, Policy & Sustainability continued.

	Adopted Budget		Proposed Q1		
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
Adaptive Reuse City Housing Initiative	290		(290)	290	(290)
Delivering the Planning and Design Code Amendment Program 23-26 (Year 2)			(240)		(240)
Disability Access and Inclusion Plan 2024-2028 Implementation			(215)		(215)
Economic Development Strategy Implementation			(106)		(106)
Homelessness Strategy Implementation			(50)		(50)
Local Heritage Assessments - 20th Century Buildings			(50)		(50)
National Heritage Management Plan Implementation			(100)		(100)
Reconciliation Action Plan 2024-2027 Implementation			(150)		(150)
Social Planning Homelessness and Adelaide Zero Project resourcing			(208)		(208)
Historic Area Statement - Code Amendment					(112)
Botanic Creek Rehabilitation				34	(72)
TOTAL	290		(1,409)	324	(1,593)

	Adopted Budget		Proposed Q1		
	\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade			(2,300)	37	(6,412)
TOTAL	0		(2,300)	37	(6,412)

Regulatory Services

	\$'000	FTE	Adopted Budget			Proposed Q1			
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			16,712		16,712		16,712		16,712
Employee Costs		82.0		(9,651)	(9,651)	82.0		(9,651)	(9,651)
Materials				(726)	(0,726)			(726)	(726)
Sponsorships									0
Depreciation									0
Finance Costs									0
TOTAL		82.0	16,712	(10,377)	6,335	82.0	16,712	(10,377)	6,335

Activity View									
Associate Director (office)		5.0		(868)	(868)	5.0		(868)	(868)
City Development		21.9	3,630	(2,791)	839	21.9	3,630	(2,791)	839
City Safety		19.1	522	(1,854)	(1,332)	19.1	522	(1,854)	(1,332)
On-Street Parking Compliance		36.0	12,560	(4,864)	7,696	36.0	12,560	(4,864)	7,696
TOTAL		82.0	16,712	(10,377)	6,335	82.0	16,712	(10,377)	6,335

	Adopted Budget		Proposed Q1		
	\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects					
On-Street Parking Compliance Technology and Customer Analytics Reform			(148)		(148)
TOTAL	0		(148)	0	(148)

City Services Portfolio

The City Services Portfolio delivers essential local government services for our community, making it easier to conduct business in our city and providing a safe and attractive urban environment.

Programs:

- City Operations
- Infrastructure
- Strategic Property and Commercial

Key Focus areas:

- Capital Works Program, including New and Significant Upgrades and Renewals
- Main street revitalisation and improvements
- Maintenance of public realm and city presentation

Planning & Budget Updates

To support the agreed service level of the tree inspection program, recruitment of a Technical Officer has commenced with an impact to the operating budget (\$0.108m). The additional Technical Officer will increase the rate at which programmed and reactive inspections are undertaken which will support the required maintenance of trees within the public realm.

Strategic Projects for Transport and Heritage which started during the 23-24 financial year will complete during 24-25 (\$0.157m).

Strategic Property & Commercial net increase to income \$0.193m which reflects the recognition of a lease extension \$0.166m, income for gaming entitlements \$0.100m and a one-off increase to Off Street Parking \$0.130m offset by Commercial property vacancies not anticipated during the budget process (\$0.202m). There is also a saving in the cost base for Off Street Parking of \$0.229m due to the new banking contract offset by an increase in software maintenance and salary costs.

Portfolio Quarterly Highlights

City Operations

The review of the 2012 Cleansing Service Standard is progressing with an update on the findings, opportunities and recommendations to be presented to a future Infrastructure and Public Works Committee meeting.

The Waste Services feasibility study is on track, with the procurement process completed.

To deliver on the Accelerated Greening Program, 750 new trees planted in the Park Lands between April and September 2024. These trees are located within Nantu Wama – Lefevre Park (Park 6), Tidlangga – Bundeys Paddock (Park 9), Karrawirra - Pennington Gardens East (Park 12), Karrawirra – Grundy Gardens (Park 12), Karrawirra – Town Clear’s Walk (Park 12), Tantutitingga – Brougham Gardens West (Park 29), Tampawardli – Ellis Park (Park 24), Pityarilla - Peltzer Park (Park 19) and Wikaparntu Wirra – Josie Agius Park (Park 22).

Infrastructure

The infrastructure program has had a strong start to the 2024/25 financial year, with the successful delivery of a number of capital projects, including Field Street Streetscape Upgrade project and the Hutt Street Entry Statement project, delivered in collaboration with State Government.

Design works are well progressed for Hindley Street and Gouger Street Main Street projects.

Planning and design for City Street Greening is progressing, with preliminary assessments undertaken on 117 streets. So far 14 street trees have been planted in the first quarter of the financial year.

Integrated Transport Strategy is well progressed, with stage one stakeholder consultation scheduled to commence in late October 2024.

Strategic Property and Commercial

Market Square has enjoyed major progress on-site including completion of the basement excavation and retention works. This has involved the removal of 83,000 tonnes of soil material from site. The project has transitioned from a civil works phase into a construction phase. Four tower cranes have been installed and the

installation of site amenities completed with some 125 workers on-site per day. These developments have facilitated the staged construction of basement and floor slabs to ground level in the northern portion of the site.

Master planning for the Flinders Street housing project which aspires to deliver 40% affordable housing, is well advanced with a base case plan prepared for the purposes of cost planning.

Renewal SA has concluded its community consultation for Tapangka (former Franklin St Bus Station site). Outcomes of the consultation are pending. This project seeks to deliver 35% affordable housing.

City Services Portfolio Budget

	\$'000	FTE	Adopted Budget			Proposed Q1			
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			59,082		59,082		59,275		59,275
Employee Costs	345.1			(36,642)	(36,642)	346.1		(36,900)	(36,900)
Materials				(38,333)	(38,333)			(38,111)	(38,111)
Sponsorships				(162)	(162)			(162)	(162)
Depreciation				(53,207)	(53,207)			(53,206)	(53,206)
Finance Costs				(506)	(506)			(506)	(506)
TOTAL	345.1		59,082	(128,850)	(69,768)	346.1	59,275	(128,885)	(69,610)
Program Budget									
Office of the Director		3.0		(699)	(699)	3.0		(699)	(699)
City Operations	227.9		2,720	(44,246)	(41,526)	227.9	2,720	(44,154)	(41,434)
Infrastructure	69.3			(47,368)	(47,368)	69.3		(47,568)	(47,568)
Strategic Property and Commercial	43.9		56,362	(33,224)	23,138	44.9	56,555	(32,995)	23,560
Strategic Projects	1.0			(3,313)	(3,313)	1.0		(3,469)	(3,469)
TOTAL	345.1		59,082	(128,850)	(69,768)	346.1	59,275	(128,885)	(69,610)
Capital Projects									
New and Upgrade						2,882	(42,929)	4,848	(48,382)
Renewal							(48,766)		(48,227)
TOTAL						2,882	(91,695)	4,848	(96,609)

City Operations

	\$'000	FTE	Adopted Budget			Proposed Q1			
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			2,720		2720		2,720		2,720
Employee Costs		227.9		(24,715)	(24,715)	227.9		(24,780)	(24,780)
Materials				(17,568)	(17,568)			(17,587)	(17,587)
Sponsorships									0
Depreciation				(1,963)	(1,963)			(1,787)	(1,787)
Finance Costs									0
TOTAL		227.9	2720	(44,246)	(41,526)	227.9	2,720	(44,154)	(41,434)
Activity View									
Associate Director (office)		17.8	12	(3,070)	(3,058)	17.8	12	(3,070)	(3,058)
Manager City Maintenance		1.0		(200)	(200)	1.0		(200)	(200)
Manager City Presentation		1.0		(190)	(190)	1.0		(190)	(190)
Cleansing		48.5	7	(7,303)	(7,296)	48.5	7	(7,303)	(7,296)
Facilities		5.0		(3,169)	(3,169)	5.0		(3,169)	(3,169)
Horticulture		84.7	2,428	(14,948)	(12,520)	85.7	2,428	(15,056)	(12,628)
Infrastructure Maintenance		33.0		(6,104)	(6,104)	33.0		(5,904)	(5,904)
Trades		25.0	253	(5,740)	(5,487)	25.0	253	(5,740)	(5,487)
Waste		1.5	20	(3,075)	(3,055)	1.5	20	(3,075)	(3,055)
Workshops		10.4		(447)	(447)	9.4		(447)	(447)
TOTAL		227.9	2720	(44,246)	(41,526)	227.9	2,720	(44,154)	(41,434)

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Operating Activities					
Safer City Program			(91)		(95)
Trainees and Apprentices			(1,074)		(1,074)
TOTAL		0	(1,165)	0	(1,169)

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Strategic Projects					
Feasibility Studies - Waste and Recycling Collection			(100)		(100)
TOTAL		0	(100)	0	(100)

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade			(108)		(108)
Renewal			(1,492)		(1,492)
TOTAL		0	(1,600)		(1,600)

Infrastructure

	\$'000	FTE	Adopted Budget			Proposed Q1			
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue					0				0
Employee Costs	69.3			(3,926)	(3,926)	69.3		(3,926)	(3,926)
Materials				(5,131)	(5,131)			(5,331)	(5,331)
Sponsorships				(162)	(162)			(162)	(162)
Depreciation				(38,149)	(38,149)			(38,149)	(38,149)
Finance Costs									0
TOTAL	69.3		0	(47,368)	(47,368)	69	0	(47,568)	(47,568)
Activity View									
Associate Director (office)	1.9			(674)	(674)	1.9		(673)	(673)
Infrastructure Planning and Delivery	45.6			(46,030)	(46,030)	45.6		(46,231)	(46,231)
Technical Services	21.8			(664)	(664)	21.8		(664)	(664)
TOTAL	69.3		0	(47,368)	(47,368)	69.3	0	(47,568)	(47,568)
						Adopted Budget		Proposed Q1	
					\$'000	Inc.	Exp.	Inc.	Exp.
Operating Activities									
Free City Connector							(1,301)		(1,301)
TOTAL					0		(1,301)	0	(1,301)
						Adopted Budget		Proposed Q1	
					\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects									
Adelaide Park Lands Strategic Water Resources Study							(50)		(80)
Asset Condition Audit							(595)		(565)
Bridge Maintenance Program							(400)		(400)
Conservation Management Plans - Bridges							(60)		
Resilient Flood Mapping							(1,723)		(1,723)
SA Power Networks (SAPN) Luminaire Upgrades							(15)		(14)
Transport Strategy							(200)		(276)
City Speed Limit Review									(27)
School Safety Review									(12)
Heritage Strategy 2021 - 2036									(41)
TOTAL					0		(2,983)	0	(3,138)
						Adopted Budget		Proposed Q1	
					\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects									
New and Upgrade						2,882	(25,118)	4,848	(30,040)
Renewal							(47,076)		(46,525)
TOTAL					2,882	(72,194)	4,848	(76,565)	

Strategic Property and Commercial

	\$'000	FTE	Adopted Budget			Proposed Q1			
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			56,362		56,362		56,555		56,555
Employee Costs		43.9		(7,179)	(7,179)	44.9		(7,372)	(7,372)
Materials				(12,444)	(12,444)			(11,847)	(11,847)
Sponsorships					0				0
Depreciation				(13,095)	(13,095)			(13,270)	(13,270)
Finance Costs				(506)	(506)			(506)	(506)
TOTAL		43.9	56,362	(33,224)	23,138	44.9	56,555	(32,995)	23,560
Activity View									
Associate Director (office)		1.8		(431)	(431)	1.8		(431)	(431)
Commercial		4.0	307	(850)	(543)	4.0	307	(850)	(543)
Parking		17.8	44,490	(14,433)	30,057	17.8	44,620	(14,635)	29,985
North Adelaide Golf Course		12.1	4,950	(5,100)	(150)	13.1	4,950	(5,100)	(150)
Strategic Property Development		4.0		(821)	(821)	4.0		(821)	(821)
Strategic Property Management		4.2	6,615	(11,589)	(4,974)	4.2	6,678	(11,158)	(4,480)
TOTAL		43.9	56,362	(33,224)	23,138	44.9	56,555	(32,995)	23,560
					Adopted Budget	Proposed Q1			
					\$'000	Inc.	Exp.	Inc.	Exp.
Strategic Projects									
218 - 232 Flinders Street Master Plan Investigations							(150)		(150)
88 O'Connell Project Delivery							(80)		(80)
TOTAL						0	(230)	0	(230)
					Adopted Budget	Q1			
					\$'000	Inc.	Exp.	Inc.	Exp.
Capital Projects									
New and Upgrade							(17,703)		(18,234)
Renewal							(198)		
TOTAL						0	(17,901)		(18,234)

Corporate Services Portfolio (including subsidiaries)

The Corporate Services Portfolio provides effective and efficient services and insights to strengthen and grow our organisational capability, and support a culture of accountability, transparency and innovation.

Key Focus areas:

- Revised Strategic Management Framework and new Strategic Plan
- New and different ways to engage our community
- City of Adelaide Graduate program
- Update Long Term Financial Plan
- Development of Program Plans

Programs:

- Customer and Marketing
- Finance and Procurement
- Governance
- Information Management
- People
- Strategy, Insights and Performance

Subsidiaries:

- Adelaide Central Market Authority
- Adelaide Economic Development Agency
- Kadaltilla/Adelaide Park Lands Authority

Planning & Budget Updates

Planning Changes

To deliver the Commercial Events Fund, AEDA has received a Quarter 1 increase of \$0.300m to the budget. Council has approved an allocation of \$0.500m to deliver the Commercial Events Fund subject to capacity within the budget to be identified through the quarterly budget review process, the remaining \$0.200m will be prioritised in a future quarter once a funding pathway is identified.

Budget Changes

Additional grant funding received for corporate grant programs including Financial Assistance Grants \$0.100m. Other minor changes include \$0.123m for employee costs associated with employee role reviews and an increase to vacancy management.

Portfolio Quarterly Highlights

Customer & Marketing

A whole-of-Council marketing and messaging approach under the City of Adelaide 2024-2028 Strategic Plan was finalised in Quarter 1.

Progress has been made for the replacement of the Customer Centre telephony system.

Finance & Procurement

Quarter 1 saw the completion of the 2023/24 Audited Financial Statements.

The Draft 2024/25-2033/34 Long Term Financial Plan was endorsed and commenced public consultation.

There were 38 active procurements to the value of \$33.759 million.

Governance

The revised Code of Practice for Meeting Procedure and Terms of Reference for Council's Core Committees was adopted.

Information Management

A new data analytics team has been onboarded and work has commenced on the implementation of a revised data analytics platform.

People

The 2024 Culture Survey closed on 30 August 2024 with 70% participation.

A pilot of a new Workforce Planning Framework commenced with three programs.

Strategy, Insights & Performance

The City of Adelaide's new community engagement website, Our Adelaide, went live on 1 July 2024 with a refreshed look and platform. This branding aligns with the City of Adelaide 2024-2028 Strategic Plan and demonstrates our authenticity in listening and elevating the voices of our community by taking on a bold new approach. 13 engagements were conducted in Quarter 1 2024/25; the five most active engagements were Christmas in the City, Light Square/Wauwi Masterplan, City Plan - Trees on Streets, and Gouger Street revitalisation saw the highest level of participation during the quarter.

Progress was made on the 2023/24 Annual Report, which will be delivered in Quarter 2.

The Quarter 4 report against the 2023/24 Business Plan and Budget was presented to Council.

Council reviewed multiple avenues for grant revenue and after investigations, eight opportunities across four Government schemes were formally submitted.

Adelaide Central Market Authority

In Quarter 1 there was focus on sustainability, promoting various initiatives ACMA delivers such as our partnership with Oz Harvest and the recycling of the Market's organic waste to produce compost for the farming industry. 99% of organic waste from the Adelaide Central Market is diverted from landfill.

The Leasing Campaign for the Market Expansion commenced with a strong number of Expressions of Interest received.

AEDA

Three events were supported through the Events and Festivals Sponsorship Program with a combined anticipated attendance of 1.7 million and estimated gross economic impact of \$67.7 million.

Four events were supported through the Commercial Events Sponsorship Program with a combined anticipated attendance of 12,770 and estimated gross attendee expenditure of \$2.5 million.

Kadaltilla

Two annual Community Forums were held with over 200 attendees.

Kadaltilla's 2023/24 Annual Report and Kadaltilla's Strategic Plan Annual Review of Progress 2023/24 were endorsed.

Corporate Services Portfolio Budget

	\$'000	Adopted Budget			Proposed Q1				
		FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			152,890		152,890		152,990		152,990
Employee Costs	212.0			(22,842)	(22,842)	212.0		(22,719)	(22,719)
Materials				(26,577)	(26,577)			(26,574)	(26,574)
Sponsorships				(3,264)	(3,264)			(3,564)	(3,564)
Depreciation				(1,063)	(1,063)			(1,064)	(1,064)
Finance Costs				(7)	(7)			(7)	(7)
TOTAL	212.0		152,890	(53,753)	99,137	212.0	152,990	(53,928)	99,062
Program Budget									
Office of the COO	5.0			(1,014)	(1,014)	5.0		(1,014)	(1,014)
Customer and Marketing	40.0	2		(6,712)	(6,710)	40.0	2	(6,712)	(6,710)
Finance and Procurement	30.8	138		(4,600)	(4,462)	30.8	138	(4,600)	(4,462)
Governance	11.3			(4,301)	(4,301)	11.3		(4,301)	(4,301)
Information Management	35.0	31		(13,994)	(13,963)	35.0	31	(13,994)	(13,963)
People^	28.8			(4,658)	(4,658)	28.8		(4,658)	(4,658)
Strategy, Insights and Performance	13.0			(1,617)	(1,617)	13.0		(1,617)	(1,617)
Corporate Activities	3.0	142,631		3,156	145,787	3.0	142,731	3,266	145,997
ACMA	10.7	5,343		(6,081)	(738)	10.7	5,343	(6,081)	(738)
AEDA	33.1	4,417		(12,576)	(8,159)	33.1	4,417	(12,561)	(8,144)
Kadaltilla	1.3	328		(328)	0	1.3	328	(328)	0
Strategic Projects				(1,028)	(1,028)			(1,328)	(1,328)
TOTAL	212.0	152,890		(53,753)	99,137	212.0	152,990	(53,928)	99,062

^ Includes 10.0 FTE Graduates allocated in business units across the Administration.

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade		3,954	(3,954)	3,954	(4,029)
Renewal			(1,591)		(2,129)
TOTAL		3,954	(5,545)	3,954	(6,158)

Customer and Marketing

	\$'000	Adopted Budget			Proposed Q1				
		FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			2		2		2		2
Employee Costs	40.0			(4,832)	(4,832)	41.0		(4,832)	(4,832)
Materials				(1,880)	(1,880)			(1,880)	(1,880)
Sponsorships									0
Depreciation									0
Finance Costs									0
TOTAL	40.0	2	(6,712)	(6,710)	41	2	(6,712)	(6,710)	(6,710)
Activity View									
Manager	1.0			(213)	(213)	1.0		(213)	(213)
Customer Experience	28.0	2		(4,280)	(4,278)	28.0	2	(4,280)	(4,278)
Marketing & Communications	11.0			(2,219)	(2,219)	11.0		(2,219)	(2,219)
TOTAL	40.0	2	(6,712)	(6,710)	40.0	2	(6,712)	(6,710)	(6,710)

Finance and Procurement

	\$'000	FTE	Adopted Budget			Proposed Q1			
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			138		138		138		138
Employee Costs		30.8		(4,223)	(4,223)	30.8		(4,223)	(4,223)
Materials				(377)	(377)			(377)	(377)
Sponsorships									0
Depreciation									0
Finance Costs									0
TOTAL		30.8	138	(4,600)	(4,462)	30.8	138	(4,600)	(4,462)
Activity View									
Manager		1.0		(286)	(286)	1.0		(286)	(286)
Financial Planning & Reporting		13.0		(1,984)	(1,984)	13.0		(1,984)	(1,984)
Procurement & Contract Management		7.8		(1,063)	(1,063)	7.8		(1,063)	(1,063)
Rates & Receivables		9.0	138	(1,267)	(1,129)	9.0	138	(1,267)	(1,129)
TOTAL		30.8	138	(4,600)	(4,462)	30.8	138	(4,600)	(4,462)

Governance

	\$'000	FTE	Adopted Budget			Proposed Q1			
			Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue									0
Employee Costs		11.3		(1,624)	(1,624)	11.3		(1,624)	(1,624)
Materials				(2,677)	(2,677)			(2,677)	(2,677)
Sponsorships									0
Depreciation									0
Finance Costs									0
TOTAL		11.3	0	(4,301)	(4,301)	11.3	0	(4,301)	(4,301)
Activity View									
Manager		1.0		(215)	(215)	1.0		(215)	(215)
Corporate Governance		5.2		(2,976)	(2,976)	5.2		(2,976)	(2,976)
Council Governance		5.1		(1,110)	(1,110)	5.1		(1,110)	(1,110)
Legal Governance									0
TOTAL		11.3	0	(4,301)	(4,301)	11.3	0	(4,301)	(4,301)

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Strategic Projects					
ESCOSA Review			(40)		(40)
TOTAL			(40)		(40)

Information Management

	\$'000	Adopted Budget			Proposed Q1				
		FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			31		31		31		31
Employee Costs	35.0			(4,657)	(4,657)	35.0		(4,657)	(4,657)
Materials				(8,398)	(8,398)			(8,398)	(8,398)
Sponsorships				0	0				0
Depreciation				(939)	(939)			(939)	(939)
Finance Costs				0	0				0
TOTAL	35.0	31	(13,994)	(13,963)	35	31	(13,994)	(13,963)	
Activity View									
Manager	10.0	8	(1420)	(1412)	10.0	8	(1,420)	(1,412)	
Project Delivery	11.0		(2603)	(2603)	11.0		(2,603)	(2,603)	
Service Desk	8.0		(1,168)	(1,168)	8.0	23	(8,803)	(8,780)	
Technology, Infrastructure and Platforms	6.0	23	(8,803)	(8780)	6.0		(1,168)	(1,168)	
TOTAL	35.0	31	(13,994)	(13,963)	35.0	31	(13,994)	(13,963)	

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Operating Activities					
Business Systems Roadmap			(1,600)		(1,600)
TOTAL	0	(1,600)	0	(1,600)	

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Strategic Projects					
Contact Centre Software Replacement			(450)		(450)
Cyber Security Enhancement			(85)		(85)
TOTAL	0	(535)	0	(535)	

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade					(25)
Renewal			(3,600)		(2,129)
TOTAL	0	(3,600)	0	(2,154)	

People

	\$'000	Adopted Budget			Proposed Q1				
		FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue					0,000				0
Employee Costs		28.8		(3,491)	(3,491)	28.8		(3,491)	(3,491)
Materials				(1,167)	(1,167)			(1,167)	(1,167)
Sponsorships									0
Depreciation									0
Finance Costs									0
TOTAL		28.8	0	(4,658)	(4,658)	28.8	0	(4,658)	(4,658)
Activity View									
Manager		3.0		(470)	(470)	3.0		(574)	(574)
People Experience		15.8		(2,249)	(2,249)	15.8		(2,249)	(2,249)
People Safety and Wellbeing		4.0		(768)	(768)	4.0		(768)	(768)
People Services		6.0		(1,171)	(1,171)	6.0		(1,067)	(1,067)
TOTAL		28.8	0	(4,658)	(4,658)	28.8	0	(4,658)	(4,658)

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Operating Activities					
Graduate Employment Program			(841)		(841)
TOTAL		0	(841)	0	(841)

Strategy, Insights and Performance

	\$'000	Adopted Budget			Proposed Q1				
		FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue									0
Employee Costs		13.0		(1,478)	(1,478)	13.0		(1,478)	(1,478)
Materials				(139)	(139)			(139)	(139)
Sponsorships									0
Depreciation									0
Finance Costs									0
TOTAL		13.0	0	(1,617)	(1,617)	13.0	0	(1,617)	(1,617)
Activity View									
Manager		1.0		(197)	(197)	1.0		(197)	(197)
Project Management Office		5.0		(258)	(258)	5.0		(258)	(258)
Strategy, Planning & Engagement		7.0		(1,162)	(1,162)	7.0		(1,162)	(1,162)
TOTAL		13.0	0	(1,617)	(1,617)	13.0	0	(1,617)	(1,617)

Adelaide Central Market Authority (ACMA)

	\$'000	Adopted Budget			Proposed Q1				
		FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			5,343		5,343		5,343		5,343
Employee Costs		10.7		(1,787)	(1,787)	10.7		(1,787)	(1,787)
Materials				(4,257)	(4,257)			(4,257)	(4,257)
Sponsorships									0
Depreciation				(36)	(36)			(36)	(36)
Finance Costs				(1)	(1)			(1)	(1)
TOTAL		10.7	5,343	(6,081)	(738)	10.7	5,343	(6,081)	(738)
Activity View									
ACMA Operations		7.7	5,257	(5,250)	7	7.7	5,257	(5,250)	7
Market Expansion		3.0		(600)	(600)	3.0		(600)	(600)
Online Market Platform			86	(231)	(145)		86	(231)	(145)
TOTAL		10.7	5,343	(6,081)	(738)	10.7	5,343	(6,081)	(738)

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Strategic Projects					
Adelaide Central Market Expansion Operational Preparedness			(220)		(220)
TOTAL		0	(220)	0	(220)

Adelaide Economic Development Agency (AEDA)

	\$'000	Adopted Budget			Proposed Q1				
		FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			4,417		4,417		4,417		4,417
Employee Costs	33.1		(4,777)	(4,777)		33.1		(4,762)	(4,762)
Materials			(4,456)	(4,456)				(4,456)	(4,456)
Sponsorships			(3,249)	(3,249)				(3,249)	(3,249)
Depreciation			(88)	(88)				(88)	(88)
Finance Costs			(6)	(6)				(6)	(6)
TOTAL	33.1	4,417	(12,576)	(8,159)		33.1	4,417	(12,561)	(8,144)
Activity View									
General Manager AEDA	3.0		(630)	(630)		3.0		(630)	(630)
Business and Investment	7.5		(2,633)	(2,633)		7.5		(2,618)	(2,618)
Marketing	8.0		(1,917)	(1,917)		8.0		(1,917)	(1,917)
Rundle Mall Management	9.6	4,397	(4,439)	(42)		9.6	4,398	(4,439)	(41)
Visitor Economy	5.0	20	(2,957)	(2,937)		5.0	19	(2,957)	(2,938)
TOTAL	33.1	4,417	(12,576)	(8,159)		33.1	4,417	(12,561)	(8,144)

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Operating Activities					
Adelaide Fashion Week			(310)		(310)
Business Growth - Business Support			(172)		(172)
Data and Insights			(213)		(198)
Event and Festival Sponsorship			(1,932)		(1,932)
General Marketing			(408)		(408)
Main streets Development Grants			(184)		(184)
Strategic Partnerships			(1,108)		(1,109)
Visitor Growth - Tourism Projects			(180)		(180)
TOTAL	0	(4,507)	0	(4,493)	

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Strategic Projects					
Rundle Mall Live Music Program			(100)		(100)
Tourism and Business Attraction			(133)		(133)
Commercial Events and Festivals Sponsorship Program					(300)
TOTAL	0	(233)	0	(533)	

	\$'000	Adopted Budget		Proposed Q1	
		Inc.	Exp.	Inc.	Exp.
Capital Projects					
New and Upgrade	3,954		(3,954)	3,954	(4,004)
Renewal					
TOTAL	3,954	(3,954)	3,954	(4,004)	

Kadaltilla / Adelaide Park Lands Authority

	\$'000	Adopted Budget			Proposed Q1				
		FTE	Inc.	Exp.	Total(N)	FTE	Inc.	Exp.	Total(N)
Operating Budget									
Revenue			328		328		328		328
Employee Costs		1.3		(175)	(175)	1.3		(175)	(175)
Materials				(138)	(138)			(138)	(138)
Sponsorships				(15)	(15)			(15)	(15)
Depreciation									0
Finance Costs									0
TOTAL		1.3	328	(328)	0	1.3	328	(328)	0
Activity View									
Kadaltilla		1.3	328	(328)	0	1.3	328	(328)	0
TOTAL		1.3	328	(328)	0	1.3	328	(328)	0

Regional Subsidiary & Offices

Brown Hill and Keswick Creek Stormwater Board

The Regional Subsidiary, known as the Brown Hill and Keswick Creeks Stormwater Board, was established in February 2018. The Board coordinates the delivery of the Brown Hill Keswick Creek Stormwater Project, which is a collaborative undertaking between the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens. The Board is governed by a Charter prepared by these five constituent Councils and subsequently approved by the Minister for Local Government.

Reporting for this Board is done separately and is not embedded in the City of Adelaide's quarterly report reporting, however, where available, the Board's own report and plans will be provided as attachments as well as being available on the Board's website.

Office of the Chief Executive Officer (CEO)

Supports the CEO to lead a sustainable, successful organisation, to make well informed decisions to deliver on Council's priorities, and to foster productive partnerships both with industry, and local government and other government bodies through the delivery of effective intergovernmental relations.

Key Focus Areas:

- Capital City oversight
- Communication and public relations
- Executive support and administration
- Grants and advocacy
- Partnerships and intergovernmental relations

Office of the Lord Mayor

Supports the Lord Mayor and Council Members to foster productive relationships with peak bodies, other government bodies and the community, to deliver our strategic priorities, plan, and fulfil our Capital City leadership responsibilities.

Key Focus Areas:

- Civic protocols and events
- Communication and public relations
- Lord Mayor and Council administration
- Partnerships and intergovernmental relations

Offices

Office of the Chief Executive & Office of the Lord Mayor

Planning & Budget Updates

There have been no proposed changes to the approved budget for the Office of the Chief Executive and the Office of the Lord Mayor during this quarter.

Quarterly Highlights

The Lord Mayor and CEO attended the Council of Capital City Lord Mayors Annual General Meeting in Darwin from 17-19 July 2024.

The Lord Mayor travelled to Penang Island 8-11 August 2024 as part of the Sister City 50th Anniversary celebrations.

The Lord Mayor's Homelessness Roundtable was held on 19 August in conjunction with the Park Lands, Policy & Sustainability Program.

The Premier and Lord Mayor co-hosted a reception at the Adelaide Oval to welcome home Australian Olympic and Paralympic Athletes, which was followed by a public event in Gawler Place, Rundle Mall on 15 September 2024.

Budget

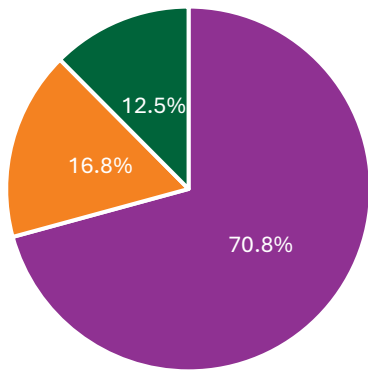
	\$'000	Adopted Budget			FTE	Proposed Q1			
		Inc.	Exp.	Total(N)		Inc.	Exp.	Total(N)	
Operating Budget									
Revenue									0
Employee Costs		10.3		(1,808)	(1,808)	10.3		(1,808)	(1,808)
Materials				(1,289)	(1,289)			(1,289)	(1,289)
Sponsorships				0	0				0
Depreciation									0
Finance Costs									0
TOTAL		10.3		(3,097)	(3,097)	10	0	(3,097)	(3,097)
Program Budget									
Office of the Chief Executive		4.0		(1,457)	(1,457)	4.0		(1,457)	(1,457)
Civic Event, Partnerships, and Other Events				(482)	(482)			(482)	(482)
Lord Mayor's Office Administration		6.3		(1,158)	(1,158)	6.3		(1,158)	(1,158)
TOTAL		10.3	0	(3,097)	(3,097)	10.3	0	(3,097)	(3,097)

Projects

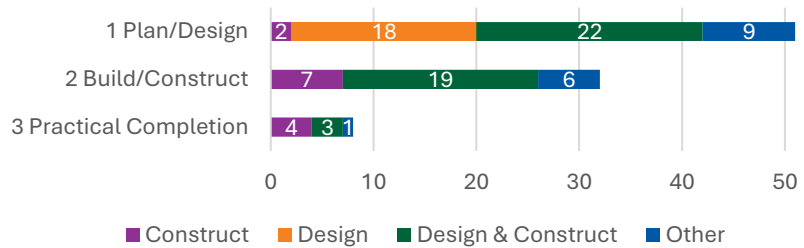
New and Significant Upgrades

New and Significant Upgrade projects are works of a capital nature that are either introducing new assets or significantly upgrading existing assets, usually by extending the footprint of an asset or increasing the level of service an asset provides.

Approved Budget



- Remaining Budget \$40.200m
- Spent \$9.534m
- Contracted \$7.075m



Budget Highlights

The New and Significant Upgrade budget has increased by \$10.081m from the original budget of \$56.809m to a proposed Quarter 1 budget of \$66.890m due to the continuation of 42 projects from 2023-24 of \$9.462m, the receipt of 4 new grants of \$0.595m and accrued grant interest in Quarter 1 of \$0.024m.

Key Achievements

During the quarter, 8 New and Significant Upgrade projects achieved practical completion, including Pitt Street (final section of the Market to Riverbank link project), Hutt Road/Park Lands Trail signalised crossing, Park 27B Sports building lighting upgrade and Francis Street artwork.

Quarter 1 saw the commencement of delivery of the Charles Street - Streetscape Upgrade Major project.

Several projects have signed contracts for intended works. This includes Rymill Park/Murlawirrapurka (Park 14) Public Lighting Upgrade, Park 11 Shared Use Path and lighting upgrade, and Christmas 2024 King William Street light pole motifs.

A number of New and Significant Upgrade projects are currently in the market with the aim of commencing delivery later this year, including Torrens retaining structure and 218-232 Flinders Street (demolition).

2024/25 New and Significant Upgrade Projects

Project	Plan		Expenditure (\$'000)				
	Delivered by		Adopted Budget	Proposed Q1	Variance	Stage	
City Shaping Portfolio							
City Culture							
Christmas 2024	●	Jan 25	●	0	188	(188)	Build/ Construct
City Activation (Festoon Lighting)	▲	Feb 25	●	0	49	(49)	Plan/ Design
City of Music Laneways - The Angels Artwork	●	Mar 25	●	45	61	(16)	Plan/ Design
Golden Wattle Park / Mirnu Wirra (Park 21 West) - New Community Sports Building (detailed design)**	●		●	100	100	0	Plan/ Design
Honouring Women in the Chamber - Portrait Commissions	▲	Jun 25	▲	12	15	(3)	Build/ Construct
Iparrityi Commission for Whitmore Square	▲	Jun 25	●	140	140	0	Plan/ Design
Main Street Revitalisation - Melbourne Street (planning) including Public Artwork	●	Jun 26	●	200	200	0	Design Only
Market to Riverbank Link Project^	●	Sep 24	●	0	43	(43)	Build/ Construct
Place of Courage^	◆	Jun 25	●	90	190	(100)	Plan/ Design
Public Art	●		●	0	42	(42)	Plan/ Design
Public Art Action Plan Deliverables	●	Jun 25	●	250	250	0	Plan/ Design
Ruby Hunter & Archie Roach Laneway Artwork	▲	May 25	▲	25	25	0	Plan/ Design
Park Lands, Policy & Sustainability							
Climate Change Action Initiative Fund (CCAIF)	●		●	0	79	(79)	Build/ Construct
Disability Access and Inclusion Plan 2024-2028 Implementation	●		●	100	100	0	Plan/ Design
Greener City Streets Program^	▲	Dec 24	●	0	23	(23)	Build/ Construct
Implementation of Resource Recovery (Organics, Recycling, Waste) Strategy & Action Plan 2020-2028**	●		●	0	10	(10)	Plan/ Design
Light Square / Wauwi – Master Plan (detailed design)	●		●	250	250	0	Design Only
Public Realm Greening Program (street tree planting)	▲		●	1,700	5,700	(4,000)	Plan/ Design
Victoria Park / Pakapakanthi (Park 16) Master Plan implementation	●		●	250	250	0	Plan/ Design
City Services Portfolio							
City Operations							
Plant and Fleet Replacement Program	●		●	108	108	0	Plan/ Design
Infrastructure							
Adelaide Town Hall - David Spence Room and Prince Alfred Room - TV and False Wall	●	Sep 24	●	0	84	(84)	Practical Completion
Bikeways (North-South)^	◆	Oct 02	●	1,250	1,648	(398)	Build/ Construct
Black Spot Funding 23/24 Signage	●	Sep 24	●	0	3	(3)	Practical Completion
Bonython Park / Tulya Wardli Shared Path Lighting, Retaining wall and Footpath Upgrade (Construction)	●		▲	0	0	0	Plan/ Design
Botanic Catchment Water Course Rehabilitation*^	●		●	340	353	(13)	Plan/ Design
Brown Hill Keswick Creek - Stormwater Project	●		●	320	320	0	Plan/ Design
Charles Street – Streetscape Upgrade Major Project^	●	Apr 25	●	5,925	5,887	38	Build/ Construct
Communication Server Relocation and Associated Services (Central Market)	●		●	300	300	0	Build/ Construct

Project	Plan		Expenditure (\$'000)				
	Delivered by		Adopted Budget	Proposed Q1	Variance	Stage	
City Services Portfolio							
Infrastructure cont.							
Field Street Improvements (Construction)*	●	Nov 24	●	0	573	(573)	Build/ Construct
Francis Street Public Art	●	Aug 24	●	0	28	(28)	Practical Completion
Frome Street - Footpath Upgrades	▲	Oct 24	●	550	462	88	Build/ Construct
Gawler Upark - Facade Coating Treatment	●	Oct 24	●	0	0	0	Build/ Construct
Glen Osmond Road / Hutt Road and Carriageway Park / Tuthangga (Park 17) - Improvements (detailed design)*	●		●	20	20	0	Design Only
Glen Osmond Road / Hutt Road Intersection Upgrade	●		▲	22	22	0	Design Only
Greener City Streets Program ^	▲	Dec 24	●	122	197	(75)	Build/ Construct
Hutt Rd and South Tce Intersection Traffic Signal Upgrade Black Spot ^	●		●	0	235	(235)	Build/ Construct
Hutt Road / Park Lands Trail Signalised Crossing (Construction) ^	●	Sep 24	●	0	222	(222)	Practical Completion
Hutt Street and South Terrace Stormwater Improvements (Detailed Design)*	▲	Apr 25	●	115	224	(109)	Build/ Construct
Hutt Street Entry Statement Project ^	●	Sep 24	●	730	1,355	(625)	Build/ Construct
James Place Upgrade*	◆	Aug 25	●	100	100	0	Plan/ Design
Jeffcott Street – Pavement and Stormwater Upgrades (concept design)*	●		●	10	0	10	Design Only
Kingston Terrace Bus Stop Upgrades (Construction)	●	May 25	●	0	157	(157)	Plan/ Design
Light Square Electrical Infrastructure Upgrade	●	Oct 24	●	0	182	(182)	Practical Completion
Main Street Revitalisation - Gouger Street (detailed design)	●	Jan 27	▲	1,250	1,574	(324)	Plan/ Design
Main Street Revitalisation - Hindley Street*	▲	May 27	▲	4,980	5,160	(180)	Plan/ Design
Main Street Revitalisation - Hutt Street (detailed design)	●		●	1,250	1,295	(45)	Design Only
Main Street Revitalisation - Melbourne Street (planning) including Public Artwork	●	Jun 26	●	100	100	0	Design Only
Main Street Revitalisation - Melbourne Street Improvements ^	●	Apr 25	●	612	697	(85)	Build/ Construct
Main Street Revitalisation - O'Connell Street (detailed design)	●	Feb 27	●	1,000	1,024	(24)	Design Only
Market to Riverbank Link Project ^	●	Sep 24	●	0	435	(435)	Build/ Construct
Minor Traffic Signal Safety Upgrades - 3G Hardware Replacement	●	Oct 24	●	0	7	(7)	Build/ Construct
Mistletoe Park/ Tainmuntilla (Park 11) Shared Use Path Renewal & Public Lighting Upgrade* ^	●	Apr 25	●	149	188	(39)	Build/ Construct
New Access Ramps for Accessible Car Parks (Construction)	●		●	0	10	(10)	Plan/ Design
New Parents Room with store room (Central Market)	●		▲	55	55	0	Design Only
North Adelaide Golf Links - Renewal Planning*	●		●	80	80	0	Plan/ Design
O'Connell St / Archer St Intersection Improvements (Blackspot)**	●		●	0	350	(350)	Plan/ Design
Park 27B Hellas Sports club building and lighting upgrade (grant) ^	▲		●	100	336	(236)	Design Only
Park Land Buildings Upgrades	▲		●	1,763	1,763	0	Plan/ Design
Public Lighting Alterations - 176 Mackinnon Parade, North Adelaide	●	Sep 24	▲	0	23	(23)	Practical Completion
Royal Avenue – Improvements*	●		●	100	0	100	Plan/ Design
Rymill Park / Murlawirrapurka (Park 14) – Master Plan safety and accessibility works* ^	●	Apr 25	●	822	822	0	Build/ Construct
Rymill Park / Murlawirrapurka (Park 14) Public Lighting Upgrade (Construction) ^	●	May 25	●	0	357	(357)	Build/ Construct

Project	Plan		Expenditure (\$'000)				
	Delivered by		Adopted Budget	Proposed Q1	Variance	Stage	
City Services Portfolio							
Infrastructure cont.							
Rymill Park/Murlawirrapurka (Park 14) Lake Upgrade (Construction)^	●	Nov 24	●	0	306	(306)	Build/ Construct
School Safety Implementation Project	●		●	250	250	0	Plan/ Design
Torrens retaining structure	●	Jul 25	●	1,600	1,600	0	Build/ Construct
Vincent Street and Vincent Place – Improvements*	▲		●	1,203	1,203	0	Plan/ Design
West Pallant Project Steet Lighting Design*	●		●	0	33	(33)	Plan/ Design
Strategic Property and Commercial							
218-232 Flinders Street	●	Feb 25	●	0	407	(407)	Build/ Construct
Central Market Arcade Options	●	Feb 26	●	285	409	(124)	Build/ Construct
Central Market Arcade Redevelopment	●	Feb 26	●	15,918	15,918	0	Build/ Construct
South West Community Centre	●	Jun 25	●	1,500	1,500	0	Plan/ Design
Corporate Services Portfolio							
Corporate Activities							
Project Delivery Management Costs (Overheads)*	●		●	6,764	6,764	0	Build/ Construct
Adelaide Economic Development Agency							
Experience Adelaide Centre^	●		●	3,954	3,954	0	Plan/ Design
Rundle Mall Sound System	●	Jun 25	●	0	50	(50)	Plan/ Design
Information Management							
Microsoft Teams Enabled Room - Lord Mayor's Office	●	Oct 24	●	0	25	(25)	Build/ Construct
Total New and Upgrade Program				56,809	66,890	(10,081)	

* in addition to this budget there is a renewal amount which is reflected separately in the Renewal Program Table

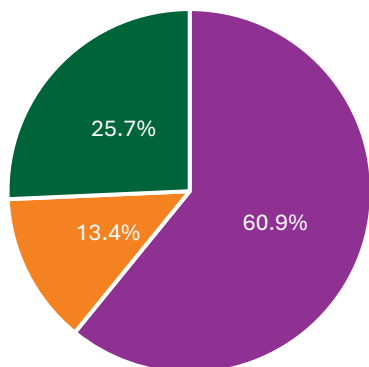
** fully grant funded

^ partially grant funded

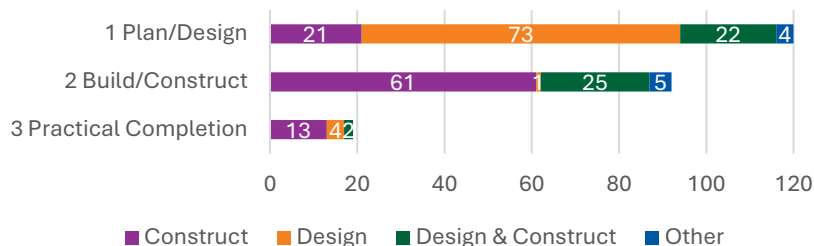
Renewals

Renewals are works of a capital nature that are replacing an existing asset like for like, or like for modern equivalent.

Approved Budget



- Remaining Budget \$34.097m
- Spent \$7.529m
- Contracted \$14.395m



Budget Updates

There is no change to the renewal budget of \$56.022m at Quarter 1. Variations in budget categories are as a result of realigning and reprioritising the budget to the asset category being renewed.

Key Achievements

During the quarter, 19 renewal projects achieved practical completion, including Park 26/Lights Vision footpath renewal, bud lighting renewal program, Adelaide Central Market – asphalt renewal and various road renewals.

Quarter 1 saw the commencement of delivery of the following projects: ICT Network and Security updates, Golf Course - green renewals, Childers Street lighting renewal and various traffic signal and road renewal projects.

Several projects have signed contracts for the intended works. This includes ICT’s laptop and PC replacements, public lighting and electrical conduit renewal on Glen Osmond Road, Park 20/Kurangga footpath renewal, Adelaide Town Hall service lift renewal and bollard renewals in Rundle Mall.

A number of renewal projects are currently in the market with the aim of commencing delivery later this year, including Hutt Street/South Terrace Stormwater improvements, Unley Road stormwater culvert and Grenfell Street footpath renewal.

2024/25 Renewal Budget by Category

\$'000	Adopted Budget	Proposed Q1	Variance	
Bridges	350	350	0	►
Buildings	11,205	11,325	(120)	▼
ICT Renewals	1,591	1,591	0	►
Light'g & Electrical	1,708	1,985	(277)	▼
Park Lands Assets	2,128	2,174	(46)	▼
Plant and Fleet	1,689	1,689	0	►
Traffic Signal	3,606	2,937	669	▲
Transport	19,459	17,370	2,089	▲
Urban Elements	2,891	2,944	(53)	▼
Water Infrastructure	5,729	7,992	(2,263)	▼
Project Management Delivery Costs	5,665	5,665	0	►
TOTAL	56,022	56,022	0	►

2024/25 Renewal Projects by Category and Project Phase

Category	Total*	Design only	Plan/Design	Build/Construct	On Hold	Complete
Bridges	5	3	2			
Buildings	31	4	10	15		2
ICT Renewals	8		7	1		
Light'g & Electrical	29	19	1	6		3
Park Lands Assets	18	7	3	8		
Plant and Fleet	6		3	2		1
Traffic Signal	9		1	8		
Transport	66	22	14	20		10
Urban Elements	49	15	5	26		3
Water Infrastructure	10	3	1	6		
TOTAL	231	73	47	92	0	19

*Total Project count: mixed funded projects are only counted once in the total project count.

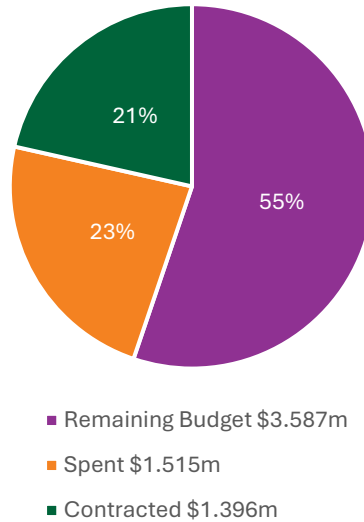
Note:

- Transport is made up of Roads, Pathways and Kerb and Water Table
- Plant and Fleet includes Commercial Plant and Fleet
- Some projects have been broken down into sub-projects, so total appears different

Strategic Projects

Strategic Projects are generally ‘one off’ or short-lived activities that have been prioritised to be delivered within a specific timeframe to meet strategic outcomes, often as a result of Council decisions and/or partnerships.

Approved Budget



Budget Updates

The Strategic Projects budget has increased by \$0.626m from the original approved budget of \$6.499m to a proposed Quarter 1 budget of \$7.125m.

The inclusion of grant funded initiatives (Historic Area Statement – Code Amendment, Botanic Creek Rehabilitation, Adelaide Park Lands Water Resources Study & Social Work in Libraries Evaluation Framework), ongoing previous year projects (Conservation Management Plans for Heritage Assets, Transport Strategy, City Speed Limit Review & School Safety Review) and Council endorsed projects (Commercial Events & Festivals Sponsorship Program) are contributing to this increase.

Key Achievements

Quarter 1 has seen the number of strategic projects increase with the inclusion of new projects in City Shaping (Social Work in Libraries Evaluation Framework, Historic Area Statement – Code Amendment & Botanic Creek Rehabilitation) and Corporate Services (Commercial Events and Festivals Sponsorship Program).

Successful grant submissions have assisted in easing funding constraints, with a number of projects attracting external funding.

SA Power Networks Luminaire Upgrades and Social Planning Homelessness and Adelaide Zero Project Resourcing have both reached practical completion in Quarter 1.

Overall, the strategic program is 42% committed and spent at Quarter 1, with continued procurement and delivery into Quarter 2.

2024/25 Strategic Projects	Plan	Expenditure (\$'000)		
	Delivered by	Adopted Budget	Proposed Q1	Variance
City Shaping				
City Culture				
DHS Community Neighbourhood Development Funding^	● Jun 2025	99	99	▶
City Activation	● Jun 2025	502	502	▶
Park Lands, Policy & Sustainability				
Social Work in Libraries Evaluation Framework**	● Nov 2024		25	(25) ▲
Social Planning Homelessness and Adelaide Zero Project Resourcing	Complete	208	208	▶
Reconciliation Action Plan 2024-2027 Implementation	● Jun 2025	150	150	▶
National Heritage Management Plan Implementation	● May 2025	100	100	▶
Local Heritage Assessments - 20th Century Buildings	● Jun 2025	50	50	▶
Homelessness Strategy Implementation	● Jun 2025	50	50	▶
Historic Area Statement - Code Amendment	● Jun 2025		112	(112) ▲
Economic Development Strategy Implementation	● Jun 2025	106	106	▶
Disability Access and Inclusion Plan 2024-2028 Implementation	● Jun 2025	215	215	▶
Delivering the Planning and Design Code Amendment Program 23-26 (Year 2)	● Jun 2025	240	240	▶
Botanic Creek Rehabilitation (Community Planting)^	● Jun 2025		72	(72) ▲
Adaptive Reuse City Housing Initiative^	● Dec 2025	290	250	40 ▼
Regulatory Services				
On-Street Parking Compliance Technology and Customer Analytics Reform	● Jun 2025	148	148	▶
City Services				
City Operations				
Feasibility Studies - Waste and Recycling Collection	● Jun 2025	100	100	▶
Infrastructure				
Transport Strategy	▲ Jun 2025	200	276	(76) ▲
School Safety Review	● Mar 2025		12	(12) ▲
SA Power Networks (SAPN) Luminaire Upgrades	Complete	15	15	▶
Resilient Flood Mapping	▲ May 2025	1,723	1,723	▶
Conservation Management Plans for Heritage Assets	● Jun 2025		41	(41) ▲
City Speed Limit Review	● Aug 2024		27	(27) ▲
Bridge Maintenance Program	▲ Jun 2025	400	400	▶
Asset Condition Audit	● May 2025	595	565	30 ▼
Adelaide Park Lands Strategic Water Resources Study	▲ Jun 2025	50	80	(30) ▲
Strategic Property & Commercial				
88 O'Connell Project Delivery	● Jun 2025	80	80	▶
218 - 232 Flinders Street Masterplan Investigations	● Jun 2025	150	150	▶
Corporate Services				
Governance				
ESCOSA Review	● Feb 2025	40	40	▶
Information Management				
Cyber Security Enhancement	● Jun 2025	85	85	▶
Contact Centre Software Replacement	● Mar 2025	450	450	▶
ACMA				
Adelaide Central Market Expansion Operational Preparedness	● Jun 2025	220	220	▶
AEDA				
Tourism and Business attraction	● May 2025	133	133	▶
Rundle Mall Live Music Program	● Jun 2025	100	100	▶
Commercial Events and Festivals Sponsorship Program	● Jun 2025		300	(300) ▲
TOTAL	34 projects	6,499	7,125	(626)

Budget

Summary

September Year to Date (YTD)

The operating position as at the end of quarter 1 2024/25 is a surplus of \$4.907m, which is (\$0.476m) unfavourable to the Year to Date (YTD) budget of \$5.383m. This is driven by:

- **Income \$0.788m favourable** to budget largely due to higher fees and charges across Commercial Parking income \$0.489m and Nursery Sales \$0.083m, as well as additional corporate grants programs \$0.100m (including Financial Assistance Grants).
- **Expenditure (\$1.264m) unfavourable** and is largely due to resource costs (employee costs net of external temporary labour backfills) which is (\$1.413m) higher than budget. This is due to the alignment of the salary and wages pay runs in July; the Q1 budget will be retimed to align to the revised actual pay cycles which gives rise to a variance of a favourable position of \$0.114m. Other variances include depreciation of (\$0.538m) reflecting the 2023/24 asset revaluations, offset by favourable timing of materials, contract and other expenditure.

The Capital Projects spend of \$17.063m is \$0.266m higher than the YTD budget of \$16.797m. This is a result of the continued effort to deliver the 2024/25 capital program.

Council had net cash surplus of \$27.782m as at 30 September, with \$2.510m in bank accounts and \$25.272m in deposits.

Quarter 1 2024/25 Projected Operating Position

The proposed Quarter 1 forecast is an operating surplus of \$9.367m which remains consistent as per the adopted budget. The following adjustments are incorporated into Quarter 1:

Additional Income of \$0.483m through the recognition of additional commercial parking revenue of \$0.130m, extension of a long term lease of \$0.166m, additional grants received of \$0.215m, the sale of gaming machine entitlements \$0.100m and other minor increases of \$0.074m. Offsetting this is a reduction in property rental income of (\$0.202m) due to higher than budgeted vacancies.

Additional Expenditure of (\$0.483m) through an increase in Strategic Project funding of (\$0.626m) including (\$0.300m) for the AEDA commercial events fund and (\$0.269m) of strategic projects continuing into 2024/25, and new projects of (\$0.057m) to be delivered through external grant programs. Other changes include additional commercial parking labour and software licences of (\$0.164m) to deliver the increased revenue, additional minor increases in expenditure of (\$0.085m) offset by a reduction in commercial parking bank fees of \$0.392m due to a combination of a one-off overcharge and a beneficial rate reduction in the new banking contract.

The **Capital Program** is proposed to increase by \$10.081m from \$112.831m to \$122.912m as a result of the continuation of 42 projects from 2023/24 of \$9.462m, the receipt of 4 new grant funded projects \$0.595m and accrued interest of \$0.024m from externally funded projects. Their renewal program has been reprioritised to be delivered in line with the adopted budget.

Borrowings are forecast to reduce by \$29.944m from \$53.677m to \$23.733m. This is largely due to the cash positive position as at 30 June 2024.

Budget

Operating Position (Financial Performance)

\$000's	YTD Actual	YTD Budget	Variance	Full Year Budget	Q1 Review	Variance
Rates Revenue	36,077	36,152	(75)	144,908	144,908	0
Fees and Charges	21,902	21,525	377	84,292	84,460	168
Grants, Subsidies and Contributions	1,237	908	329	4,842	5,057	215
Other Income	387	230	157	1,183	1,283	100
Total Revenue	59,603	58,815	788	235,225	235,708	483
Employee Costs	19,726	19,625	(101)	86,220	86,489	(269)
Materials, Contracts and Other Expenses	18,200	17,660	(540)	75,824	75,779	45
Sponsorships, Contributions and Donations	1,803	1,726	(77)	6,149	6,408	(259)
Depreciation, Amortisation and Impairment	14,757	14,219	(538)	56,857	56,857	0
Finance Costs	210	202	(8)	808	808	0
Total Expenses	54,696	53,432	(1,264)	225,858	226,341	(483)
Operating Surplus / Deficit	4,907	5,383	(476)	9,367	9,367	0

Capital Program

	YTD Actual	YTD Budget	Variance	Full Year Budget	Q1 Review	Variance
New and Upgrades Projects	9,534	8,145	(1,389)	56,809	66,890	(10,081)
Renewal / Replacement of Assets	7,529	8,652	1,123	56,022	56,022	0
Total Revenue	17,063	16,797	(266)	112,831	122,912	(10,081)

Operating Program – Adjustments

\$000's	Budget	Proposed	Variance
2024/25 Quarter 1 Budgeted Operating Position			
Lease Extension			
Extension of a Long Term Lease	0	166	166
Commercial Parking Income			
Recognise one off favourable variance	44,490	44,620	130
Park Land Property Rental Income			
Higher than budgeted rental incomes	1,077	1,112	35
Property Rental Income			
Unbudgeted vacancies	6,615	6,413	(202)
Roads To Recovery Grant Funding			
Additional grant funding received	255	332	77
Creek Of Cultural Connection - Grant Funding			
Funding for community planting activities in Parks 14, 15 & 16	0	58	58
Creek Of Cultural Connection - Expenditure			
Project for community planting activities in Parks 14, 15 & 16	0	(72)	(72)
SA Council Modernisation Grants - Grant Funding			
Funding for Organic Residential Trials	0	34	34
SA Council Modernisation Grants - Expenditure			
Costs for Organic Residential Trials	0	(28)	(28)
Financial Assistance Grant (General Purpose)			
Additional grant funding received for 24/25	697	717	20
Supplementary Local Roads			
Additional grant funding received for 24/25	126	129	3
Kerbside Performance Grant			
Grant funding received for Food Waste	0	3	3
Financial Assistance Grant (Local Roads)			
Additional grant funding received for 24/25	357	358	1
Gaming Machine Entitlements			
Higher than expected income	0	100	100
Data & Insights Analyst (AEDA)			
Reduction in salary level after Mercer review	(132)	(117)	15
Commercial Parking Labour			
Additional labour required to deliver increased revenue	(2,315)	(2,414)	(99)
Historic Area Statement			
Continuation of strategic project into 24/25	0	(113)	(113)
Transport Strategy			
Continuation of strategic project into 24/25	(200)	(276)	(76)
Parking Software			
Licence cost higher than anticipated	(664)	(729)	(65)
Heritage Strategy 2021-2036			
Continuation of strategic project into 24/25	0	(41)	(41)
City Speed Limit Review			
Continuation of strategic project into 24/25	0	(27)	(27)
School Safety Review			
Continuation of strategic project into 24/25	0	(12)	(12)
SA Power Networks Luminaire Upgrades			
Strategic project completed with savings	(15)	(14)	1
Parking Bank Fees			
One-off overcharge plus beneficial rate from new banking contract	(1,035)	(643)	392
Commercial Events Fund - AEDA			
Re-instatement of fund based on Council Decision 11 June 2024	0	(300)	(300)

Budget

Operating Program – Adjustments (continued)

The following changes have a net nil impact on the Operating Program, as income or grant funding received fully offsets incurred expenditure:

\$000's	Budget	Proposed	Variance
Employee Costs			
Additional Aboriculture Technical Officer to manage contractor and scheduling of maintenance, offset by an increas in vacancy management target.	86,220	86,220	(108) 108
East End Unleashed - Income			
Unbudgeted event income offset by set up costs	0	40	40
East End Unleashed - Expenditure			
Unbudgeted event income offset by set up costs and contractor costs budget reallocated from Events	(145)	(294)	(149)
Events - Expenditure			
Contractor costs reallocated to East End Unleashed	(1,392)	(1,283)	109
Live & Local - Grant Funding			
Partnership with LMO	0	35	35
Live & Local - Expenditure			
Partnership with LMO	0	(35)	(35)
Adaptive Re-Use - Grant Funding			
Lower than budgeted grant income as a result of grant revenue recognition in 2023/24	290	250	(40)
Adaptive Re-Use - Expenditure			
Reduction in expenses to offset lower than budgeted grant income	(290)	(250)	40
Social Workers In Libraries - Grant Funding			
Funding received to be fully expended on project	0	25	25
Social Workers In Libraries - Expenditure			
Funding received to be fully expended on project	0	(25)	(25)

Capital Program – Adjustments

\$000's	Budget	Proposed	Variance
New and Upgrades			
Works of a significant nature that are either introducing new assets or significantly upgrading existing assets. Usually by extending the footprint of an asset or increasing the level of service the asset provides.	56,809	66,890	(10,081)
Renewals			
Works of a capital nature that are replacing an existing asset like for like or like for modern equivalent.	56,022	56,022	0
Total Adjustment	112,831	122,912	(10,081)

Budget

Financial Indicators

	Target	Adopted	Q1
Operating Surplus Ratio The ratio expresses the Operating Surplus as a percentage of Total Operating Revenue.	0%-20%	4.0%	4.0%
Net Financial Liabilities The ratio expresses the Financial Liabilities as a percentage of Operating Income.	Less than 80%	21%	15%
Asset Sustainability Ratio The ratio expresses the expenditure on Asset Renewals as a percentage of forecast required expenditure according to the Asset Management Plans.	90%-110%	92.5%	92.5%
Asset Test Ratio The ratio expresses Borrowings as a percentage of Saleable Property Assets.	Maximum 50%	17%	8%
Interest Expense Ratio Interest expense as a percentage of General Rates Revenue (less Landscape Levy).	Maximum 10%	2.0%	2.0%
Leverage Test Ratio The ratio expresses total Borrowings relative to General Rates Revenue (less the Landscape Levy).	Maximum 1.5 years	0.4 years	0.2 years
Cash Flow From Operations Ratio The ratio expresses Operating Income as a percentage of Operating Expenditure plus expenditure on Renewal/Replacement of assets.	Greater than 100%	103%	110%
Borrowings The ratio expresses Borrowings as a percentage of the Prudential Borrowing Limit (50% of Saleable Property Assets).	Less than 50%	34%	15%
Borrowings The ratio expresses Borrowings (Gross of Future Fund) as a percentage of the Prudential Borrowing Limit (50% of Saleable Property Assets).	Less than 50%	56%	40%

On track	Within range
At risk	May be within range but at risk of going outside of range
Off track	Outside of range

Budget

Treasury Reporting

The tables below present the debt and cash investment information as required by Council’s Treasury Policy.

Table 1 shows the borrowing facilities taken out by Council. Council had nil borrowings as at 30 September 2024:

Borrowings Facility*	Available	Interest Type	Interest Rate	Current Borrowings	Change since previous report \$'000	Maturity Date
LGFA CAD 555	\$70m	Variable	5.60%	-	-	15/06/2033

*Note CAD facilities are flexible and allows Council to convert all or part of it into a fixes rate interest only loan for a maximum of 5 years.

Table 2 shows cash invested by Council. Council had \$27.782m in cash investments at 30 September 2024:

Cash & Cash Equivalents	Available	Interest Type	Interest Rate	Current Investments	Change since previous report \$'000	Maturity Date
LGFA General		Variable	4.55%	\$25.272m	\$25.073m	-
NAB		Variable	4.35%	\$0.382m	\$0.102m	-
CBA		Variable	4.35%	\$2.128m	\$0.972m	-

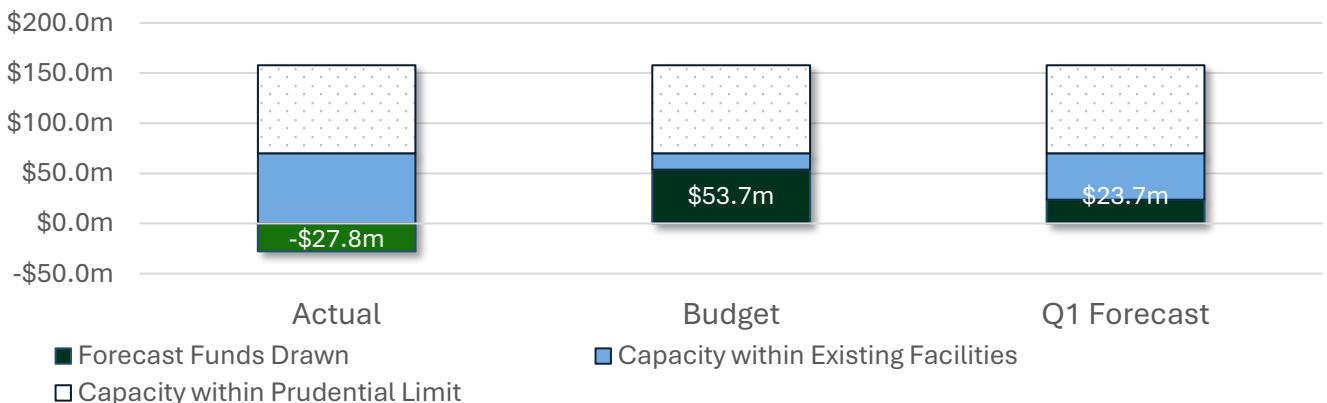
Total borrowings without the Future Fund offset (\$36.629m) would otherwise be \$8.846m.

Table 3 provides the Prudential Limit Ratios as outlined in Council’s Treasury Policy:

Prudential Limit Ratio**	Comments	Limits	YTD Actual
Interest Expense Ratio	Annual interest expense relative to General Rates Revenue (less Landscape Levy).	Maximum 10%	0.03%
Leverage Test	Total borrowings relative to annual General Rates Revenue (Less Landscape Levy).	Max 1.5 years	0 years
Asset Test	The percentage of total borrowings to Council’s saleable property assets.	Maximum 50%	0%

Borrowings: showing current facilities against our prudential limit and forecasted position

Borrowings



Glossary

Budget

24/25 Budget: is the current adopted budget.

Financial Indicators: Measures used to assess Council's financial performance, to guide decision making on major projects, and ensure its continued financial sustainability.

Reallocation: Reallocation of funds from one source to another.

Reclassification: A change of a project categorisation to reflect the scope, size or funding source of a project (e.g. Renewal to Upgrade).

Retimed: Deliberate change of timing of a project into a future year based on an agreed decision.

Subsidiaries: Established by Council under Section 42 of the *Local Government Act 1999 (SA)* that operate under independent boards or organisations that the City of Adelaide either operates or supports.

Capital Works

New and upgrade: Works of a capital nature that are either introducing new assets or significantly upgrading existing assets. Usually by extending the footprint of an asset or increasing the level of service the asset provides.

Renewal: Works of a capital nature that are replacing an existing asset like for like or like for modern equivalent.

Project Management Phases

Commit/Concept: A project plan is being finalised with scope, and greater understanding of budget timing and stakeholder management.

Design: Projects for which only the design phase will be undertaken in the current year, with construction occurring in another financial year.

Design/Detail Planning: The planning and design phase of a project, which includes activities such as project planning and technical design.

Build/Construct (also Deliver): The build and construction phase of a project, which includes activities such as tendering, and construction/creating an asset.

Practical Completion: The practical completion phase of a project where an area/asset is open and created in our asset system. Depreciation commences at this point.

On Hold: Project status indicating a decision of Executive or Council is required and cannot proceed until a decision is reached.

Types of Projects

Capital Project: A long-term project to establish, develop, improve or renew a capital project.

Strategic Project: Delivers the Strategic Plan and are generally 'once off' that have been prioritised to be delivered in a specific timeframe. Strategic Project budgets are operational in nature (not capital) and are aligned to a relevant service.

Appendix: Risk and Opportunities

Risks and Opportunities

The construction of Market Square and decreased capacity in the UPark Central Market, together with local economic conditions and cost of living pressures could have an impact on potential spend in the market.

Access to the Adelaide Central Market may also be affected by compounding pressures in the precinct. This would depend on the timing of projects such as future renovations of Market Plaza entrances, Main Street Revitalisation – Gouger Street project, and road closures for major events, all of which could have an impact on potential spend in the Market.

19 leases within the Adelaide Central Market will expire in FY24/25. There is a potential for this to have a direct impact on revenue. Leasing agreements are progressing well at this stage, ahead of tenancy schedule.

City Operations is currently reviewing the maintenance programs and operating budgets required to support the New and Upgrade projects to ensure all future budgets capture the funding required to maintain these assets within the agreed service standards.

Higher than expected staff turnover and movement in On-Street Parking has led to lower forecast revenue at Quarter 1. Different approaches are being reviewed to compensate for this in remaining quarters.

Development of the Helen Mayo Master plan is a project to be undertaken with State Government. The timing and delivery of the project relates to State Government investment.

Resourcing, both internal and external, remains a challenge for progressing projects through design and construction. Internal resources continue to be supplemented with short term contract staff and external consultants and contractors have high workloads due to a busy time in the industry, with pricing remaining at post-covid levels.

In Quarter 1, Council reviewed multiple avenues for grant revenue and after further investigation, eight opportunities, across four government schemes, were formally submitted. Outcomes of these applications will be known throughout 2024/25.

From applications made towards the end of 2023/24, four grant applications were awarded to the City of Adelaide in Quarter 1 equalling \$2.1 million of funding support from both the State and Federal Government. This external funding will go towards supporting projects such as the James Place and Charles Street upgrades amongst others. Further opportunities are being investigated for submission due in Quarter 2.

Appendix: Financial Statements

Statement of Comprehensive Income \$'000s	Adopted Budget	Q1
Income		
Rates Revenue	144,908	144,908
Statutory Charges	16,893	16,893
User Charges	67,399	67,567
Grants, Subsidies and Contributions	4,842	5,057
Investment Income	166	166
Reimbursements	150	150
Other Income	866	967
TOTAL INCOME	235,225	235,708
Expenses		
Employee Costs	86,220	86,489
Materials, Contracts and Other Expenses	81,973	82,187
Depreciation, Amortisation and Impairment	56,857	56,857
Finance Costs	808	808
TOTAL EXPENSES	225,858	226,341
Operating Surplus (Deficit)	9,367	9,367
Asset Disposal & Fair Value Adjustments	0	0
Amounts Received Specifically for New or Upgraded Assets	7,026	9,015
Net Surplus / (Deficit)	16,393	18,382
Changes in Revaluation Surplus – I,PP&E	0	0
TOTAL OTHER COMPREHENSIVE INCOME	16,393	18,382

Statement of Financial Position

\$'000s	Adopted Budget	Q1
ASSETS		
<u>Current Assets</u>		
Cash and Cash Equivalents	800	800
Trade & Other Receivables	45,116	19,556
Inventories	741	805
Other Current Assets	0	27,000
Total Current Assets	46,657	48,161
<u>Non-Current Assets</u>		
Financial Assets	679	839
Equity Accounted Investments in Council Businesses	2,258	4,386
Investment Property	2,968	3,165
Infrastructure, Property, Plant and Equipment	1,924,347	2,075,923
Other Non-Current Assets	1,306	0
Non-Current Receivable	0	0
Total Non-Current Assets	1,931,559	2,084,313
TOTAL ASSETS	1,978,216	2,132,474
LIABILITIES		
<u>Current Liabilities</u>		
Trade and Other Payables	19,071	23,829
Provisions	21,596	16,875
Borrowings (Lease Liabilities)	5,142	5,077
Total Current Liabilities	45,808	45,781
<u>Non-Current Liabilities</u>		
Trades and Other Payables	0	16,066
Borrowings	53,677	23,733
Provisions	2,103	2,058
Borrowings (Lease Liabilities)	30,922	34,241
Total Non-Current Liabilities	86,703	76,098
TOTAL LIABILITIES	132,511	121,879
Net Assets	1,845,705	2,010,595
EQUITY		
Accumulated Surplus	807,169	799,387
Asset Revaluation Reserves	1,004,383	1,171,996
Future Reserve Fund	34,154	39,212
TOTAL COUNCIL EQUITY	1,845,705	2,010,595

Statement of Changes in Equity

\$'000s	Adopted Budget	Q1
Balance at the end of previous reporting period	1,829,312	1,992,213
a. Net Surplus / (Deficit) for Year	16,393	18,382
b. Other Comprehensive Income	0	0
Total Comprehensive Income	16,393	18,382
Balance at the end of period	1,845,705	2,010,595

Statement of Cash flows

\$'000s	Adopted Budget	Q1
Cash Flows from Operating Activities		
<u>Receipts</u>		
Operating Receipts	232,801	254,466
<u>Payments</u>		
Operating Payments to Suppliers and Employees	(170,091)	(175,134)
Net Cash provided by (or used in) Operating Activities	62,710	79,332
Cash Flows from Investing Activities		
<u>Receipts</u>		
Amounts Received Specifically for New/Upgraded Assets	6,026	4,556
Proceeds from Surplus Assets	18,500	18,500
Sale of Replaced Assets	500	500
<u>Payments</u>		
Expenditure on Renewal/Replacement of Assets	(56,022)	(56,022)
Expenditure on New/Upgraded Assets	(56,489)	(66,567)
Capital Contributed to Equity Accounted Council Businesses	(320)	(320)
Net Cash provided by (or used in) Investing Activities	(87,805)	(99,353)
Cash Flows from Financing Activities		
<u>Receipts</u>		
Proceeds from Borrowings	30,084	23,733
<u>Payments</u>		
Repayment from Borrowings	0	0
Repayment of Lease Liabilities	(4,989)	(4,989)
Net Cash provided by (or used in) Financing Activities	25,095	18,744
Net Increase (Decrease) in Cash Held	0	(1,277)
plus: Cash and Cash Equivalents at beginning of period	800	2,077
Cash & Cash Equivalents at end of period	800	800

Uniform Presentation of Finances

\$'000s	Adopted Budget	Q1
Income		
Rates Revenue	144,908	144,908
Statutory Charges	16,893	16,893
User Charges	67,399	67,567
Grants, Subsidies and Contributions	4,842	5,057
Investment Income	166	166
Reimbursements	150	150
Other Income	866	967
TOTAL INCOME	235,225	235,708
Expenses		
Employee Costs	86,220	86,489
Materials, Contracts and Other Expenses	81,973	82,187
Depreciation, Amortisation and Impairment	56,857	56,857
Finance Costs	808	808
TOTAL EXPENSES	225,858	226,341
Operating Surplus / (Deficit) before Capital Amounts	9,367	9,367
Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing	(56,022)	(56,022)
Finance lease payments for right of use assets on existing assets	0	(4,989)
add back Depreciation, Amortisation and Impairment	56,857	56,857
add back Proceeds from Sale of Replaced Assets	500	500
Net Outlays on Existing Assets	1,335	(3,654)
Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets	(56,809)	(66,887)
add back Amounts received specifically for New and Upgraded Assets	6,026	4,556
add back Proceeds from Sale of Surplus Assets	18,500	18,500
New Outlays on New and Upgraded Assets	(32,283)	(43,831)
Net Lending / (Borrowing) for Financial Year	(21,581)	(38,118)

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